



MINUTES OF THE CITY OF MIRAMAR FISCAL YEAR 2018/19 BUDGET PUBLIC HEARING

SEPTEMBER 26, 2018

6:00 P.M.

The second reading of the City of Miramar Fiscal Year (FY) 2018/2019 Budget Public Hearing of the Miramar City Commission was called to order by Mayor Messam at 6:22 p.m. in the Commission Chambers, Miramar City Hall, 2300 Civic Center Place, Miramar, Florida.

Upon call of the roll, the following members of the City Commission were present:

Mayor Wayne M. Messam
Vice Mayor Yvette Colbourne
Commissioner Winston F. Barnes
Commissioner Maxwell B. Chambers
Commissioner Darline B. Riggs

The following members of staff were present:

Interim City Manager Vernon Hargray
Assistant City Manager Michael Moore
City Attorney Jamie Cole
City Attorney Alison Smith
City Clerk Denise A. Gibbs

MAYOR MESSAM: Good evening. This is the City of Miramar's second public hearing on the millage rate and budget for 2018 fiscal year. Please call the role.

CITY CLERK GIBBS: Mayor Messam.

MAYOR MESSAM: Here.

CITY CLERK GIBBS: Commissioner Barnes.

COMMISSIONER BARNES: Here.

CITY CLERK GIBBS: Commissioner Chambers.

COMMISSIONER CHAMBERS: Here.

CITY CLERK GIBBS: Vice Mayor Colbourne.

VICE MAYOR COLBOURNE: Here.

CITY CLERK GIBBS: Commissioner Riggs.

COMMISSIONER RIGGS: Here.

CITY CLERK GIBBS: Interim City Attorney Hargray.

INTERIM CITY MANAGER HARGRAY: Here.

CITY CLERK GIBBS: City Attorney Cole.

CITY ATTORNEY COLE: Here.

CITY CLERK GIBBS: City Attorney Smith.

MS. SMITH: Here.

MAYOR MESSAM: Let us rise for the Pledge of Allegiance.

PLEDGE OF ALLEGIANCE

A MOMENT OF SILENCE

MAYOR MESSAM: We'll now observe a moment of silence for any condolences we may be experiencing in the community. Thank you.

PRESENTATIONS

NONE

PUBLIC HEARING

MAYOR MESSAM: On to our public hearing. Item number one, please.

1. **SECOND READING** of Temp. Ord. #O1702 **establishing and adopting** the City of Miramar **Ad Valorem Tax Operating Millage Levy Rate** at 7.1172 mills, or \$7.1172 per thousand dollars of taxable assessed property value for the 2018 Tax Year, which is 11.82% greater than the rolled-back rate of 6.3651 mills; providing for conflicts; and providing for an effective date. ***(Passed 1st Reading 09/12/18)***
(Management & Budget Director Norman Mason)

CITY ATTORNEY COLE: Item one is an ordinance of the City Commission of the City of Miramar, Florida, establishing and adopting the City of Miramar Ad Valorem Tax Operating Millage Levy Rate at 7.1172 mills, or \$7.1172 per thousand dollars of taxable assessed property value for the 2018 Tax Year, which is 11.82% greater than the rolled-back rate of 6.3651 mills; providing for conflicts; and providing for an effective date. Chapter 200.0652(e)1, Florida Statutes, requires that the governing body of the City shall adopt its proposed millage rate prior to adopting its tentative budget. The establishment of the millage rate is necessary to generate ad valorem tax revenues, which are part of necessary to gen -- to fund the General Fund budget. The City has proposed a millage rate of 7.1172 mills. This rate constitutes and 11.82 percent increase compared with the rollback rate of 6.3651 mills. The rollback rate is the rate that will be needed to bring in the same ad valorem tax revenues last year. In addition, section 200.0652(d), Florida Statutes, requires that prior to the adoption of the millage levy, the Mayor make the following public announcement.

MAYOR MESSAM: The proposed millage rate set by the Miramar City Commission on July 3rd, 2018, was 7.1172 mills. At the first budget hearing on September 12, 2018, the City Commission adopted the proposed millage rate of 7.1172, representing an 11.82 percent increase compared with the rollback rate of 6.3651 mills, which is necessary to fund the budget. We, as the governing body of the City of Miramar, shall now hear a presentation from staff regarding the proposed millage rate.

MR. MASON: Good evening, Mayor, Vice Mayor, Commissioners, Interim City Manager and staff. Thank you for the opportunity and the privilege to present the budget for 2019. Again, probably the most important presentation you'll hear this year. The budget benefits the citizens, the City Commission, as well as the staff. This budget will address multiple issues, and working with the Interim City Manager, it deals with more than one issue, 2019, of course, but in addition, it deals with reserves to address the 2020 year, as well as critical reserves we need to maintain a core foundation and a quality credit for the City of Miramar. It's all about the millage, in terms of accomplishing the issues I just said, which are very important, in terms of the core values, financially, for the City of Miramar in delivering the services that are needed and expected. You've seen this before. The challenges we face. The budget we're presenting now solves 2019 and 2020. As we said, it closes the gap that you see there. For the next five years, you see issues when we first did this, but this will address 2019 and '20, and we will have no gap. Beyond that, we'll get to that, but that has to be visioning to change the way the City is currently operating. You won't be able to balance 2021 and beyond if you keep doing what we're doing, in terms of our operations. So that can be addressed and solved, but not tonight.

Inaction will prove -- provide no solution, so we don't want to continue to kick the can down the road. We're just trying to address it now. Again, there's no efficiencies you can find to address this out here. You're not going to find the efficiencies, and I'll get to that in a moment as to why you have significant dollars out there that you're not going to solve by reducing 500,000 or even a million here and there. It's not going to address the long-term issue. Okay. Why do we have long-term issues? Public Safety; the most important service that's provided. In 1993, it was \$10 million. Now it's \$85 million. People go, "Wow." What happened during these 25 years? I'm not an expert. I've gone to some briefing meetings with police, but in the late '90s, the internet came along, and that puts a tremendous burden on the police force. If you go to their briefing meetings, you'll understand all the issues they have to deal with. In addition, we all know on 9/11/2001, the world changed, public safety changed in Broward County, public safety changed in the United States, and the world. Everything is different in regard to public safety because of that event. You need more funding to address that. You need more resources, more staff. Unfortunately, I had to just show you what happened. On 2/14 of this year, Broward County changed forever, public safety changed forever in this County, and in the school systems, and everywhere. The police have to address that. Things I never thought of: Facebook, Instagram, Snapchat, Twitter. First page of the Sun Sentinel yesterday: over 200 fake threats made at schools across the United States in the month of August about what was going to go on in school that day. The reason I bring that up, the police have to police the internet now. They have to go and research this threat that's made, and so that puts a tremendous burden, because they are policing the real world, and now the internet world. In the last year, I've been to Baltimore, Boston, Chicago, Dallas, Houston, New York City and Washington, D.C. The common theme in all those cities, I talked to the public safety officials, they're losing the war, because they can't address the internet and the real world at the same time. And so they need more resources and more staff. I point that out. You're not going to stop this train, and I've tried to do that for 20 years in my career now. I've come to the resolution that you're not going to be able to stop public safety. The increases have to go on; it's just a matter of how much is it going to go up, because you can't continue to address the needs, the number one service, public safety. Okay. The next issue we have, homestead exemption on November 6 is going to be voted for. I work for the Budget Department, but I'll be voting for it, so that causes more work for us, but you will see each homeowner will receive a \$25,000.00 exemption increase. That will cost the City of Miramar three and a half million dollars. But that will go on every year, so in the next seven years, you'll have 24 and a half million dollars that have to be made up. So now, when you look at those two, that's six and a half millions of challenge right off before you even get started with this budget for '19. So we're trying to show you going forward. In 2020, six and a half million dollars. Public safety is going to go up about \$4 million in '19. It was three, we'll go over why it's going up a little more. So that's the challenge. But, in addition, in 2020, the three and a half million dollars right here is going to come out of your revenue. So if you have six and a half million dollars going forward, because I'm telling you, public safety has to go up, and I'll show you why, and then the homestead is going to cost three and a half million dollars of revenue decreased. So ever year, going forward, you have six and a half million dollars, that's why on that graph I showed you, staring in 2021, there's no efficiencies in the City to

make up six and a half million dollars. Plus, I'm going to show you the other things that have to be paid. So something has to be done other than this budget for 2021 and beyond in order to preserve your bond counsels, your credit ratings, and everything else that you need to address in terms of the citizens with the services. Now some of those other issues that the City has. Every city in Broward County is going to lose some money for the homestead. Everybody has public safety issues, I got that, so that might be the six and a half million dollars that's common to a lot of cities. We have \$217 million of debt. We can talk about that another time, in terms of the vision, but that's the facilities we have. It's better to have them than not have them. The annual cost of the debt is \$10.8 million for the next 20 years, so that's not going anywhere. The feds just increased the fed fund's rate four hours ago. Another quarter over point; that's the third increase this year. They're going to increase it again in December. Why do I bring that up? There's nothing you can do here to refinance your debt. You already have interest rates that are better than what you have now. So people ask me how do we reduce this debt? You doing it at this point. You have to pay for it. So we all know in 20 years, ten million a year, it's actually going to go up to \$13 million during some years. Now the pensions. There are pension programs throughout the City with the different groups. We pay approximately 25 million in pensions. They're telling us, at the end of 30 years, we'll owe another 187 million. We owe another 187 million at the end of 30 years. That means like paying down your mortgage each month, but then at the end of the mortgage, you'll owe a balloon payment. So that hasn't been addressed. There's nothing set aside to address that at this point. The post-employment benefits. As they calculate out the actuarial calculations, we owe \$45 million at the end of 20 years, approximately, for post-employment benefits for each retiree. We have nothing set aside for that, so we pay a million, but we're still short \$45 million. Okay. So working with the Interim -- Interim-City Manager, we're addressing some of these things. These have been ignored. So you're bond counsel, you're credit rating counsel, if you don't address something, they either think you don't know about it, or you're ignoring it on purpose. So, for the first time, we're addressing it now over the past 20 years it's been building. This 187 million was 132 million five years ago. Now it's 187 million. Okay. What are we doing to address that? Setting up a pension trust fund; the Commission would approve this, Finance would work to set up a trust fund with a one-percent annual policy. No different than your other policies you have. That money would be preserved in the trust fund, you would be the voting power when to make that payment to those respective trusts. So that money would be set aside only to be used for pensions; can't be used for anything else. The OPEB, post-employment benefits that people receive when they retire, this would be an initial investment of 500,000 to go after that 45 million that we owe. Subsequent year budget; again, very important. We're setting side \$3 million for the 2020 year in anticipation of the homestead \$25,000 increase that will cost the City three and a half million, so we're proposing to set aside three million to address that. Fund balance requirements; you'll see the detail right here. It's about \$2.1 million. That's made up of a couple items, which you'll see here. The committed is 850,000, the emergency is 272,000, and the unassigned is 995,000. That's calculated on this year's budget, so at the end of August, we know what we're spending this year, so we calculate 12 percent of that, because that's what it costs to run the City. And so you need 850,000 more to address that reserve. You need 272,000 to address the

emergency reserves for hurricanes or other emergencies, so that's important. And then your unassigned will grow approximately \$1 million, which doesn't do anything more than help the City with those reserves, so you can address any of these issues. There's nothing wrong with paying more than what you see here, but this is an initial start to address it. Now the budget model, this is probably the most important slide in working with the Interim City Manager, because he really gets this, and we understand what we face. And I'm just trying to show it here. Fire rescue and police; they have a current a prior workforce like the rest of -- but I'm showing you this component of the budget, which is 50 percent, a little more than 50 percent of your budget. So you're paying for your current workforce, and you have to pay for your retiree workforce. Collective bargaining, which is going on, that increases. The cost for fire rescue, police, and everyone, but that is layered on year after year when you have increases. The criminal force I told you about, you have to invest, because they're working just as hard as we are, if not harder, to cause chaos, so if we don't address that -- like I said, the other cities I visited, they say, "We're not winning, we're losing right now." So everyone is going to have to address that. The City of Miramar is not a small, bedroom community of a couple thousand people, 140,000 almost it has to address big city issues, just like the big cities. It might not be millions, but you have the same issues, and the police can be much more informative on explaining what those are. Public safety required mandates, I'm going to get to for fire and police. Equipment, resources that have to be replaced. We postponed them for a while, but they have to be replaced. If you don't have adequate equipment, how are you going to address someone in a fire or issues with police? You need the equipment, so we'll show you why that has to be funded. My point to this part of the model is, who's going to stop all this? Who's going to make a flat budget for police and fire? I can't achieve it, because that's why I said I come to the realization that this is not going to decrease, and so you have to pay two workforces, you have collective bargaining, you have the criminal element, and you have public safety required mandates. So if you can show me how to eliminate all of those, then we can create a flat budget from year to year. The ad valorem and the fire fee, that's going to be going down \$3.5 million in the future, as I said. Now I'm a homeowner, so I know we can't increase this every year, so we're doing this now, and then it's off the table for the next couple years, or even more. It's gone. So that you can't solve, just like I'm telling you, in my opinion, I don't know how you would decrease your budget and fire rescue and police from year to year with all these issues to deal with. So we're not increasing your ad valorem and fire fee after this, because we have to do visioning to figure out how to fix this. The next part of your model, other costs, I kind of went through those. The debt of 200 and something million, right. The pensions, the OPEB, and the fund balance policies. You have to pay those every year. Do you see any revenue in here? There's no revenue, these are nothing but expenses right here, so there's no revenue. Okay. The next component is other city services. That's your whole budget model. So when we start up here, the fire rescue and police -- I'm telling you, in two or three years, it will outpace the ad valorem and fire fee. We can't keep increasing, so you're going to be short. Fire rescue and police need money from here. This is where the revenue is, so they're short, and they need money from there. You go down here, other costs, there's no revenue, so it needs help from here. So all this money has to go on here and get paid for. Now fire rescue and police

are looking for money. There's not enough here, so they need it from here. This is all the rest of the revenue we have, and other costs all have to layer on top of this. So the whole budget comes down to this right here. Other city services; the Budget Department, Economic Development, Cultural Affairs, Finance, HR, Legal, Parks & Rec, Procurement, Public Works, and Social Services, they have to generate the revenue to fix this whole thing, because where else is the revenue going to come from. I just told you, we're not addressing this anymore; there's no revenue here. So you're left with two things, fire rescue and police, and other city services. Does everybody remember the -- the great idea seven or eight years ago that solved all this? Police and fire rescue was all going to be solved by something called red light cameras. They were going to be installed in Fort Lauderdale, and they were, in Hollywood, Pembroke Pines, dozens of them to generate tens of millions of dollars of revenue. That was going to solve the problem, but it wasn't too accepted by judges, courts in terms of issuing tickets without a human element involved, so that's all but gone in terms of that generation of revenue. So the solution is not there. It's interesting, when you look at a fire fee, there's no crime fee, the fire fee is for protection and suppression of fire. There's no crime fee for the protection and suppression of crime, interesting, but some cities are looking at that, but there's nothing to support police in addition, like there is for fire. So the whole point of this is you have \$22 million here going forward in the City of Miramar. We have to pay 15.5 million, that's the debt, plus the pensions, the OPEB and the fund balance; 15 and a half million, which we can budget for, but you have six and a half million that's coming out every year going forward. There's no efficiencies that are going to solve this. There's no efficiencies that you can keep coming to me and take out 500,000, take out 750,000, move the vehicles out another year. That's a waste of time. It's not going to solve this. We have to go after these departments and look at each and every department. Number one, what do we have to do? We have to already start -- this Interim City Manager has started on enhancing the current revenues we have. We need more revenues right here. In component number three, there's not enough revenue to support all this, and it has to come from right here. We can't have fire and police issuing tickets or whatever to generate revenue. That's not the way it works, we know that, so we've got to go through here and enhance our current revenues. The Interim City Manager is already working on generating new revenues within this component, but I'm -- I'm yelling out that we've got to fix this. So then you've got to look at the other side of the equation. Revenues and expenses, you've got to look at these departments. I think you've got to look at needs and wants. Which ones do you need? Do you need a Budget Department? If you don't, tell me, and you can eliminate it. But you have to go through the needs and the wants. So you go through this list, and you identify the departments that you need to have, and then you have to figure out two things, do you outsource it, or do you reduce the expenditure on the needs? Then you go to the wants and look at those, and you have three choices there: you eliminate it, you outsource it, or you reduce it. But you have to do something, because we can't continue to promote and deliver these ten services without the revenue to support this whole model, because we can't keep increasing the ad valorem, I know that. And there's no money from fire rescue and police, other than to pay for itself. There are three cities now, because of you, that have an adopted budget that fire and police are paid for with our guaranteed revenues, three cities in Broward

County, that's it: Coconut Creek, Parkland, and Miramar are the only three that your ad valorem and your fire fee pay for your public safety. Think about that. There's ten more cities that outsource public safety, and they can't even break even, they're losing money, they outsource. Parkland outsources, and they are the only one, and Coconut Creek, I believe outsources fire, and so those two. But Miramar is the only in-house city that has public safety in house, and you're paying for it, because of the ad valorem and the fire fee. But that takes care of the next two years. Then I'm saying, you can't keep increasing the ad valorem and the fire fee, so you're going to be short, so we've got to address with visioning how to fix this section right here. This is the answer to your -- your problem. I teach college classes; I have a review and preview class the last day, and for some reason everybody shows up for that class. That's telling you what's going to be on the test, and this is what we have to solve right here. This is what's on our test, and if we don't do that, we -- we got a problems, but it can be solved. We have to go after these issues right here. And there's no efficiencies that you're going get by just wasting our time and trying to find \$22 million; it's not going happen. Okay. You have to do more than that if you're going to solve this problem, and there's nothing you can do, in terms of the efficiencies, looking within each department. The efficiencies we give you are no budget amendments. You saved millions of dollars this year, no budget amendments. The same last year. So we'll sharpen the pencil and make sure you're not taking money out of your operations during the year and your fund balance. Okay. So the millage, that gets done the next two years. That's what solves the problem we have the next two years. It solves the six and a half million dollars. It takes care of 2020's lost revenue. It balances the police and fire for the next two years. It gets the job done. Like I said, what can I say to stress the need for this millage to get to the two years, so we can get started now on 2021 and beyond. We all have to get invested in that. The Commission, the citizens, the staff, we all have to be on the same team and come to a solution to fix that problem I just showed you. If we're not all on the same team, it's not going to work, right? We all know that. If we have a playbook, half of us are doing something, the other half don't care, it's not going to work. We've all got to get together and work on a vision to correct that, and then we have to execute. That's the next part. Now in 63 years, as I said back there, you didn't have an opportunity to tell someone that their taxes are going to go down the next year, so in this case, for the citizens, the millage is going up, but in 2020, your taxes are going to come down, because of the homestead. In 1980, 1998, and now in 2020, the only three times you had a homestead exemption kick in, and this is when it's kicking in in 2020. Now this year, you have your change of growth. There's 2019, the average home about 213,000 in Miramar, that's the assessed value. The market value would be about 285 to 300. You see it went up \$4,300.00 due to growth, the taxable value is 163. You subtract the 50,000 right there; 50,000 and the millage and the growth will go up \$87.00, so that will cost the average homeowner \$87.00, this millage increase; 57 and the grown is \$30.00, so the total is \$87.00. Next year and 2020, you see the numbers are the same. This property paid 1,162, next year, in 2020, it will go up 4,000 for growth, that's your two percent for Save Our Homes, so we're being consistent. It's going up. Your taxable value, though, \$75,000.00 is subtracted right here, \$75,000.00, so your property, in terms of your taxable value, is reducing from 163 to 142. That number would be 138 if there was no growth, if you lived in an area, a state that

doesn't have much growth. Everybody wants to move to California and Florida, regardless of earthquakes, forest fires or hurricanes, they're coming. So this property value is going to go up. So now, next year, this homeowner gets \$146,000.00 reduction, because of this reduction in your taxable value right here, 142,000. So it goes up 87, we get back 146 the next year. No budget director, except in 1980 or 1998 could stand here and promise the homeowners relief the next year. But for the City, this costs us three and a half million dollars every year starting in 2020 and beyond. I just showed you what ten years, because sometimes people, like me as well, just say, "Well, it's a three and a half million dollar impact." Well, that's the first year, after that it continues on, okay. When my kid got out of college, I thought I was done, but I'm still paying, so more bills, it goes on. Now the senior exemptions, low-income senior exemptions, you have age and income requirements. If you meet the age and income requirements, you can have an additional 50,000 for your exemptions. So in 2020, you could get 75,000. If you meet this, you get another 50,000. That's a 125,000. So if you had a 200,000 property, it could be reduced to \$75,000.00. Long-term residency, senior exemption based on age, the residency requirements, how long you've lived there, income, and property value, at a certain ceiling level and below, then you can get full exemption of your taxes. Other exemptions that are available as well to the City of Miramar for veterans, disabled, widowed, and the active, deployed military, so those are exemptions available for all those categories. Exemption, exemption, exemption; like we said that applies to the fire, which we talked about last time that was passed, the long-term senior residents and low-income seniors, that's available for their property taxes as well in terms of exemptions. Now when we move on to those public safety mandates, I was talking about that, fire and police have to pay for, because things get old, they come due, have to be replaced. It's not an option, because they have to be replaced for the protection of the staff working in police and fire, and also for the citizens. Defibrillators are funded now, 48,000. Those are due to be replaced in what is that, four days? Bunker gear replacement, \$18,000.00 for January 1st, have to be replaced. This isn't all of them, this is in stages, and fire can tell you much more eloquently about it than I can. Two of the stations need diesel exhaust systems replaced by 2020, we're going to do that in '19 to meet the compliance. Fire helmet replacement in stages, 136 need to be replaced by January 1st of '19, so that has to be in this fiscal year. Self-contained breathing apparatus I the most costly one, 748,000, those need to be replaced by April 1st. The total is 964,000, that's in the budget and funded now. Police -- police officer staffing; from last time, we are increasing the ratio -- we'll go to the next slide in a second, but we're increasing it by six FTEs, the Interim City Manager's budget is adding six FTEs, three school resource offices, as I addressed before. Unfortunately, what happened, we have 19, so we have three additional that have to be added to meet the compliance of having a officer at each of those schools. So that's three FTEs, plus six is nine in total. Things not in the budget in regard to police safety requests, just like all departments have requests. Code compliance commercial program, you see them struck through. Seven FTEs are not funded in the budget for '19. Body Camera Worn Program is not funded in the budget. Okay. This was a recurring cost, there were startup costs, but none of it is funded in the budget. I'm just showing the summary here of Body Camera Worn Program. So not included in the budget: community service aide, staffing for FTEs -- a request for a mobile incident command vehicle, not

included in the budget, so that two and half million dollars, roughly, is not in the budget for '19. Now, in terms of the police officer staffing, last time you saw we were -- out of these three, six, nine cities, we were last. This moves us up into an area of 1.7 officers per thousand residents, so we are at least at that level. We don't know all the other budgets yet, so we're using the 18 numbers there for the other cities, so that's where we lie at this point, and we will update that based on the adopted budgets for the other cities. But, at this point, this moves us from here to here in terms of staffing of officers per resident, and there's a salary study being done in terms of focusing on recruitment, as well as retention, in regards to police officers. Now some of the highlights in terms of the program changes from last time, from September 12, funding for the apparatus, as I just said, the helmets, so that was there. We also have the City sharing costs with Everglades High School for one fire academy trainer. Police, as I showed you, the nine positions, to address that and meet the State mandate, community and economic development, five FTEs were added in terms of building. The revenue, fire surpassed the cost of this, in terms of the five FTEs, so the Interim City Manager worked with building. The revenues were increased to reflect the trend, in terms of building -- exceeding their budget in the current year, and so for next year we're adding the five FTEs, and they're more than paid for by the anticipated revenues, and they're not just anticipated, they're calculated. And I'm comfortable with the numbers, in terms of the growth for those FTEs, as well as the building revenue. Economic development, a \$2 million land purchase being recorded there; it's transferred from the capital project fund, and then the revenue side of it is a loan from utility funds to start that economic development with \$2 million seeded there, and then there's another 800,000, so 2.8 million will be available for the economic program. OMPR, the office of Marketing & Public Relations; the marketing responsibilities were redesigned, revamped, and shifted to Parks & Rec, so that's in the Parks & Rec budget. Social media, PR, public communication remain within the City Manager's Office. Social Services is increased to provide greater assistance to the seniors and families for crisis alleviation, so that was added to the budget in terms of funding for social services. Program changes within Cultural Affairs; revenue of 481,000. As the Interim City Manager met with Cultural Affairs, 350,000 of expense to reflect new family and children programming. This will be extended to include private/public schools, and also seniors within the Senior Services Program that will be reflected with that programming, and the department will retain the open assistant director position to fund that. The Office of the City Manager added one position of staff for the Business Diversity Inclusions Program that was previously approved by the City Commission. Office of Management and Budget, familiar with that one; one employee is added to work in grants there with procuring grants and aid to help assist with finding more funds and enhancing programs and services without the use of City funds. So trying to go after more grants, identifying them, being aggressive in terms of coming up with funding that will assist the City and assist the budget, as well as all the needs that we have. IT is adding one position. I don't think I have to address that much in terms of what I talked about; cyber security, I can't overemphasize the need for that. I don't know how many emails I get at home trying to get information from me that is not appropriate, and it sure looks like Bank of America, but it's not. Utilities, five positions were added as part of the City's internship program. They're providing opportunities for Miramar residents within that internship program. So

those are highlights that we sent in correspondence in terms of the detail, and those were the highlights. The overall addition is 26 new positions. In addition, positions were deleted as part of that ongoing reorganization, so there were 17 FTEs. You'll recall, just as a highlight, nine of those are the police. Officers, the SROs, five, for the building division is 14, the management and budget position, and the City Manager's position is six, the IT position is the 17th one, and you have a half for Cultural Affairs. The reason we show this is Miramar has changed over time. I showed you the police and fire budget was \$10 million in 1993. There were approximately 42,000 residents; ten million, now it's 85 million, there's 138,000 residents. That's why you need more staffing, but you can see the City of Miramar is not small. It has grown. Each of these five-year distributions, you can see almost about a 4,000 increase per year, about 3,980, roughly 4,000 residents per year get you from point A to B, so you need staffing to address that. And, like I said, with police and fire, the same thing in terms of safety requirements. They can talk much more about the stress when you have 138,000 residents versus 42; there is a difference. What does the budget accomplish? First of all, it maintains the service levels. We didn't denigrate service levels. We didn't cut programs. We didn't cut staffing, in terms of that. Trying to do efficiencies, but we didn't make cuts to hurt the service levels. The core revenues, I've been trying to achieve this with the core costs. One of only three cities where you pay your mortgage with your paycheck. Meaning our ad valorem and fire fee covers public safety, the most important service that is provided. So you should be proud of one of three cities that can accomplish that. But that won't be there two or three years from now without changes. You won't be able to accomplish that. Exemptions are included, as I said, in all those different categories and areas. The next things are going to show you; stabilization, that's what this budget does. It gives you the 12 percent that you have to have emergency. We all know what that's for, for hurricanes or other emergencies, but you need to fund that, because that will be gone very quickly with a -- even a midsize to major hurricane. Pensions, we're setting aside the money to fund that unfunded actuarial accrued liability. That's what it is; that's 187 million. So we're setting aside money for the first time to address that. It's the responsible, financial thing to do. Post-employment benefits, in addition, we're funding that at 500,000 to start addressing the gap. Homestead impact; the \$3 million is set aside for the November 6 election when the homestead will be passed, so we're setting aside money for 2020 to address that. The unassigned is supplemented at about 995,000, as I showed you before. That's important, because people think you have an emergency fund. Well, if you have five and a half million dollars in emergency fund, how much does a hurricane cost that we just had last year? That money is gone. And so if you don't have any unassigned, you're not prepared for a second emergency. Has everybody -- anybody ever had two emergencies in their life in one year or the City; it's possible to have two hurricanes, one in October and one in July or August. So we need to have unassigned funds to address, not just when you think it's extra money, it's for your backup, for your emergency fund, because that can go fast. Okay. In terms of the CIP contribution, there's about 1.7 million, which we will go through with the CIP presentation, in terms of that contribution. So, on that, just like this dollar bill here, the City has to have reserves. So individuals, unfortunately, you need to have reserves too. If you own a house, you need to have six months to a year of reserves, that's just the way it works, I'm sorry. But the City has to take its reserves

very seriously, the 12 percent, the emergency of four percent, the OPEB, the pension. So citizens need to set aside money too, because if you don't, you're not prepared for the unexpected, and it's going to happen to everyone, the unexpected. Miramar's portion of the total tax bill is 35 percent, the School Board is approximately one third, 32 percent, the County is 28 percent, the other is hospital districts and Florida Inland District for the remaining five percent. So, in terms of taxes going up, you need to be aware of that and attend all of these budget hearings if you want to be a part of your total tax bill, not just Miramar. Why do expenditures increase? I have to show this. Population growth, as we've just shown, how it's gone up 96,000, in terms of people in Miramar. Demands for services; you have users that want demand, they have demand, you have to supply it, and so it cost money to meet the demands of your users, and that population increases, that causes more demand. Marketplace supply and demand, some things are higher in supply, they're less costly; higher in demand, they go up. So we're subject to the marketplace, in terms of materials and costs we need to incur in the City. Collective bargaining; we're in the midst of that for the next three years, so that increase. Again, like anything, it compounds. When you make the change for one year, like homestead, but that affects the next year, and then the next increase goes on top of that and compounds it. So you'll have a three-year impact due to collective bargaining. That's why our costs go up. Police and fire, 86 percent of their costs are people. So that's why their budget has to go up. Public safety needs. I showed you those, right. All the needs that public safety has, some of them were funded, some weren't, so they'll be back with the Budget Department next January, starting the next process, and they'll have their request for public safety, as all the departments will. So, again, there's more of your efficiencies, because we don't fund all those, they're not in the budget, so we will work with Public Safety and the Interim City Manager, it's a collective effort to come up with a solution as to how some can be addressed, and some can't. Technology, we all know is very important in terms of concerns for the City with firewalls, personal identity for us, you can extend that to the City, all the challenges involved with technology. If you don't invest, you don't keep up, because there are people out there trying to destroy through the internet. And so if we don't invest, we won't keep up with that. Crime, in general, is going up, and so that has to be addressed. I'm not saying in the City, but I'm saying nationwide, there's new crime every day in terms of how they've come up with a new way to -- to cause problems. I saw in Coconut Creek, dozens and dozens of cars being -- the windows broken over the weekend. So you have issues coming up every week, every month. Other issues, inflation, affects all of our costs, every city. Tariffs are now affecting in terms of worldwide and citywide and nationwide; we'll see how that works out. Repairs and maintenance; the facilities and buildings we have, like we showed the population increase. Some of your buildings will soon be 15 and 20 years old. It requires more maintenance, more dollars, more repairs, just like your home. You can't avoid it. If we want the budget to go down, but as your properties and facilities age, you have to include money in the budget to do those repairs and maintenance. Otherwise, it's -- it's irresponsible. Parks, we need to maintain those and develop those and keep up with all the issues, and the Parks director can talk about it. I hear things about the artificial turf versus the grass, and the problems it can cause for people. It's not an easy solution, so it cost money to make it safe for the individuals. Also to replace soccer field, and baseball,

and the different things that are involved. You have to maintain and put money towards the parks, otherwise you're going to fall behind and provide the services to the children and the adults that want to use those parks. Machinery and equipment; same as the repairs and maintenance. Machinery wears down over time. You have to replace it, you have to maintain it, so if we don't put money aside for that, it's just going to cause us to have more costs later, because we didn't address it. Now it's all about the millage. I keep saying that to address the next two years. The vision is what you have to do for 2021, all of us, and beyond., to change the way we're doing business. I wish I had all the answers for you I can't solve those big gaps of six and a half million to 15 and 20 million that we have going forward after 2020. So we've got to work on the vision. Tonight is about the millage, though, in order to address this. The millage increase, which addresses the next two years is 16 cents per day. Okay, that's the \$57.00 I was talking about, that's the increase. The total was 87, 30 is the growth, but this is 16 cents per day is how it works out for the average homeowner in terms of addressing what the City needs to provide to each citizen, the services. The City of Miramar. Again, this is the problem, going out in future years. And so we have what we have right now, which is good. This solves the next two years. We have the building, the facilities we're in, but we have to pay for those out here, the debt, the OPEB, the pensions. And so, again, I can't stress enough -- I don't want us in the weeds here working here. We've got to start working on 2021. There's no efficiencies that you can come up with to solve this. These are bigger numbers. I need your help to make the direction for this City to change the way we're doing business now. In battlefield, I don't need you in the foxholes with me, I need you giving direction, so we can win the battle against this gap. We need the people with the authority and the power to do the overall strategy, not to be down in the weeds with us. We'll deliver the efficiencies you need if you give me the opportunity to work with the budget team. We will save you dollars. We're going to do it this year again; you'll be surprised, but we're working on it, so we will deliver. And so, each year, we will deliver that. But if you spend the next two years working aside with us, solving and getting more money for each of those two years, we might pick up another million or two million. But everyone -- that doesn't solve the problem out here in 2021; we need to get working on that now. Let's no wait until 2021. Let's do it now. So I need your help to do the visioning with the Interim City Manager, and let us take care of 2019 and '20; we got that, but we don't have anything beyond that, in terms addressing 20 something million dollars, as I showed you. We'll address the debt, but there's those other issues; costs are going to keep going up, so I can't stress enough. I don't know how to say it, but we got to act now to get on with 2021 and solve it. We can't keep addressing the ad valorem, the fire fee, we can't, so we know that. You can't expect Public Safety to generate \$85 million of revenue, so they're not going to break even; they're not supposed to break even, so we've got to work on those other City components, those other ten services to figure out how can we change the City from 2021 and beyond. We can't continue to kick the can down the road. Now this is what we did. Here's the road, and here we are; we kicked the can, and we've been doing that. We keep kicking it, and then what? Now this year it got bigger, because we have more challenges. But I'm just telling you, if we keep doing this, here's where we are, if you just keep waiting. Now we've got this, okay. It's not a joke, but it's -- that's what we're facing. If we don't do anything, and I don't need to talk about the other city

who didn't do anything in Broward County, the Venice of America, they ran into this, but now they're here. And I don't want to kick this and break all my toes, because it's not moving. It's a 200-gallon drum. So the point of this is, we got to get going now. We're right here, because we kept kicking the can down the road. This is where we are. If we do that again, and you sit here with me and work every day in the Budget Department, that's fine, but we're going to end up with this right here. We've got to start addressing that now, so we don't end up with this problem right there. Again, we need the millage. I said last time, there may be some people who get up and talk about it, and I'm a homeowner, and they can't afford the 23 cents. I get that, or the 16 cents, with the fire fee included. But sometimes you can't be heroes for some of the people, like I said. You have to be responsible for all of the people, and I'm showing you the challenges that we have. If we do this for the next two years, they can come back and talk to us, but we're not proposing to increase the ad valorem or the fire fee, we can't, because that doesn't solve it, right. We've got to do something else, so I'm just asking you. We can't be heroes for some of the people sometimes, but we have to be responsible for all of them. So I believe the right decision is to do this at this point and get on to working on solving the major issue, the vision for 2021 and beyond. So tonight, we ask for your approval of the 7.1172 operating millage rate, and the approval, which has been distributed to you of the FY19 annual budget. Thank you.

MAYOR MESSAM: Thank you for that presentation by staff. At this time, I would like to call upon members from the general public to speak and ask questions. Pursuant to Florida Law, this public comment is being heard prior to the adoption of any measures by the governing body. So, at this time, if there are any members from the public that wish to comment on the proposed millage rate, please come to the audience; state your name, your address, and you have three minutes. And a matter of housekeeping notes, if there are any comments that maybe made during the process of this hearing, you can show your support by yes, an affirmative, no, so that we can hear and record the comments of those who are speaking, and so that everyone can hear. The comments and our meeting can move forward. Good evening, ma'am, your' recognized.

MS. MC CLEAN: Good evening. I am Joan McLean, 3421 Garden Lane, Miramar. Florida. And I'm here as a GAME employee and as a resident. My little -- may little scenario is personal. My life is currently -- hold on. My life is currently like a Ferris wheel and, eventually, this Ferris wheel will stop whether I want to or not. My passengers are the following: shelter, nutrition, transportation, and medical. These are basic necessities that any homeowner need to survive. As Norm -- as Norm continuously saying, kicking the can down the road, GAME is the depending -- GAME is depending on this millage increase to really stop kicking the can down the road. Therefore, I humbly ask of you -- I humbly ask of you to approve this increase, because it's full -- it's full time for GAME to get a piece of the pie, and that's my state. Thank you.

MAYOR MESSAM: Thank you, ma'am. Good evening.

MS. SCIALABBA: Good evening. Debra Scialabba, 6490 SW 26 Street. I am going to bring up -- first of all, that was a very good presentation with factual numbers, and I'm going to please ask that you keep in mind -- and it's been said several times, want versus needs. Also, to keep in mind about the budget when you're -- when you're making different approvals on certain things. Then I'm going to bring up, of course, B&M, with the commercial renovation that's going to be done. I pulled up -- as is, that plaza is, according to Broward County, \$2,459,140.00. It says: building and improvement \$98,100.00, which I think is for tax purposes, because they have my house, improving my building \$30,160.00, and I wish I had half of that to improve my house, but I don't. So I am recommending -- and, please, make a stipulation residents can't sell their house for 15 years now if they get any kind of the programs. I think the stipulation should be made for him as well on that plaza that 15 years he can sell the house, because you have to -- you have to guard our money, our tax dollars. Also, too, he's not going to raise the rent on himself, but he may raise the rent on Wah Lay and other businesses in that plaza that are leasing it that are small business owners, and I don't think that's right, that they should get an increase in their rent and, possibly, he shouldn't raise their rent for at least five years. It's just not fair to them, especially the ones that are there a long time. Thank you.

MAYOR MESSAM: Thank you. Are there any other members from the public that wish to comment on this item? Are there any other members who wish to comment on this item? Providing one last opportunity for anyone from the public that wish to comment on item number one, please come forward. Seeing none, back to the dais. Commission will now discuss the proposed millage rate. I don't see any speakers. I'm sure there are some comments -- who wish to speak. Commissioner Chambers, you're recognized.

COMMISSIONER CHAMBERS: Thank you, Mr. Mayor. From our last meeting, all the comments that I made, there's no change. Still where I'm at in support of this Interim City Manager recommendation, so there's no change on my part, but I do have a question for either the Interim City Manager or our fire chief. And I know we prepare for hurricane, and I know the police department have a special task force unit, but what I want to know, do the -- in case of an active shooting in one of our building, Miramar grown to 140,000 resident and tons of businesses and, God forbid, some lunatic decide to, you know, shoot up a office building or workplace. Do we have a trained task force in our fire department, like a response team to respond to a shooting? Because I know we don't want to put -- the rule is we don't put our fire guys in -- girls into harm's way, but if there's a active shooting, and Miramar PD is in control of the situation, do we have a strike team that go in and save lives, instead of waiting for hours before they get in there?

CHIEF PALMER: Yeah. Good evening. Chief Robert Palmer with the City. Good afternoon -- good evening everyone. The answer to your question is what we do is we actually work with PD. So one of the -- their task force, we actually have individuals that are actually built into their task force, which are SWAT medics. So as PD is able to kind of go inside, which is a whole program, and we have a whole protocol on that, and we've worked for the last -- about two, three years now, with our PD Department and our other local agencies on preparing a plan for that. So we do have SWAT medics is what we call

them, and they're designed for that and, also, we have our own team, our members in the back as -- as the scenario changes, and as -- as areas get cleared, we have already programs in place for -- SOPs in place that we move our teams up. So we do have a program we've been now practicing for the last about three years, three or four years -- .

COMMISSIONER CHAMBERS: Okay.

CHIEF PALMER: -- now with them. We don't have, per say, a -- a fire team that goes in, but our -- obviously, first, we'd have to be protected, because we don't have that -- but our protection is all -- we rely on our PD for that, our police department.

COMMISSIONER CHAMBERS: I understand that, but looking into the future, are we going look into develop a special team that can go into a situation sooner than later, much later?

CHIEF PALMER: Well, one of the things that we've actually added to was our -- our -- our vest, so we have now the equipment that allows us for certain areas. But, as -- as every evolving incidents occur, and we do our lessons learned, they keep on adapting to the different changes that keep on occurring to keep making it safer, but it'll allow us to kind -- kind of go in, as you want to say, in deeper into the situation. But, as we move forward, we -- we just continue improving what we're doing.

COMMISSIONER CHAMBERS: Thank you.

CHIEF PALMER: Anything else?

MAYOR MESSAM: Any other questions, Commissioner? That's it, Commissioner Chambers? Okay. Good. Vice Mayor Colbourne?

VICE MAYOR COLBOURNE: Thank you. First of all, I just wanted to say thank you to the budget director, to the City Manager, and to our staff. Mr. Budget Director, I don't know if it's repetition or your presentation just keep getting better, but it's -- you've -- you've sent a clear message. I -- I get it. I am -- again, I'm pleased to see that this budget addresses public safety needs, our pension, our fund balance, increasing our fund balance. Those are things that are very important to me, some of which we have not been addressing in the past, so I'm truly pleased that that's the case. I am looking forward to -- to the enhanced revenues that you spoke about, and -- and efficiencies as well. I am glad to see that we have no cuts in programs and service levels to our residents. In fact, in some cases, there are enhanced service levels, so I am pleased to see that. As a famous mayor and a famous budget director said, we can't continue to kick the can down the road, so -- so we have kicked it as far as it can go, and I think it is -- you know, I've heard the message, and, you know, I -- I'm ready to move forward with the recommendation. Thank you.

MAYOR MESSAM: Thank you, Vice Mayor. Commissioner Barnes, you're recognized.

COMMISSIONER BARNES: First and foremost, I would like to underline the request that has been made by resident Scialabba second time around, a recommendation about the caveat to be included in the agreement for us to fund a property on a half a million dollars. The demand that this property not be sold outside a particular -- inside of a particular timeframe. I urge that we take that request very seriously. If nothing else, it inserts a level of accountability, and a level of responsibility on the person and his business that will benefit from this grant. A question for our budget people. The removal of the Marketing Department, will that precipitate a saving? If so, how much money are we looking at, or we just moving a department and not saving any money? That's a question I'd love answered. From my perspective, going forward, depending on the performance of the amphitheater, the Cultural Arts Center, in the ensuing year, I would want to submit that the City seriously contemplates outsourcing these two entities. From the very beginning, we've been promised the kinds of revenues that these entities would bring to our City. It is yet to be realized. I'm not a can kicker myself, but we don't want those two entities to become cans that anyone is going to kick. We've been made promises about what these entities are going to do in creating and enhancing revenue for the City, and it has simply not happened. I am urging all responsible parties, including those who sit on this dais with me to look at these two entities going into the New Year, and make a decision. I mean if there are even incremental changes in what these two entities earn for this City, I'd be pleased. If there are dramatic changes in what we earn for the City, I'd be doubly pleased. But we need to stop throwing good money after bad at these two entities. We cannot sit here, tell our Budget Department thanks for an incredible job of preparing this budget. We cannot continue to talk about asking our residents to pay a little more. And, yes, believe it or not, our Budget Director explains these things; you begin to say to yourself, "I could learn this thing." He makes it understandable. But we cannot continue to ask our residents to participate in this way. And I've said it in the past. What residents hear when we talk about millage and fire fee, they hear taxes. The reality is that there's no government anywhere on this globe that has money. Governments operate by pulling taxes from people; that's just the reality of the life we live. But when it is explained in the way it has been these last two budget meetings, you -- you kind of get it. And I'm convinced that our residents get it, the ways in which it has been explained by our budget director. But look at these two entities, I beg us, to look at these two entities going into this year. So, next year, this time, we'll either talk about them making some money for the City, or begin the process of divesting them to entities that will actually make money, and pay us some kind of fee to make this all worthwhile.

MAYOR MESSAM: Thank you, Commissioner. Commissioner Riggs, you're recognized.

COMMISSIONER CHAMBERS: Thank you, Mayor. Okay. There's so much to address, but I've just chosen just a few for time purposes. First of all, we are a great city. I -- I really believe that. I'm very proud to be a Miramarian, I'm very proud to be sitting on this Commission, and to advocate for our residents. I also believe in being respectful, but yet straight to the point, straightforward, and not sugarcoating. Last year's message was completely different from what we just heard. Last year's message was about decreasing

our expenses. That was it. That was the -- the theme, decrease our expenses. We need to do that with every department, which is completely opposite of what we just heard. And I remember when we were in transition with our former city manager, I mentioned all this debt that was just presented to us, and I said, "We are not financially healthy." But I had some colleagues who said otherwise. And, yet, here we are today saying that exact same thing, pretty much chanting a different tune. Truthfully, we are a city that has absolutely grown, and we have not raised the millage, so it is time to raise the millage. However, I still hesitate, not because there isn't a need to do so, but because, again, I don't see us as being responsible with the funds that we currently have, nor are residents getting what they're already paying for. The other thing I want to point out is in reference to our general employees. There's quite a few of you sitting in the audience, but I hope you know that what you've requested more than a year ago is not part of this request for an increase in millage, so I'm pretty sure that is something that will come in front of us, because where is this money supposed to come from? It doesn't exist yet. We don't have it. So those are some of the things that we need to keep in mind. And, again, I'm not comfortable saying, yes, go ahead and increase tax on residents, whether you can afford it or not, because I don't see where we're thinking about decreasing expenses, we're thinking about bringing revenue. We have departments that really, currently, are -- I don't want to use the word sinking us, but we're losing millions and millions, and they're currently not even acting at -- at 100 percent. For example, OMPR. We have a -- a television station, right, a Miramar station that is really not -- 90 some odd percent of the time it's not even working for us to be informed of what's going on with Miramar. And that department alone is a two point something million-dollar department. So why aren't we functioning like the city that, you know, we're claiming to be? And, again, those are million -- I can give you department, after department, after department that's not functioning 100 percent in providing the services that we're already paying for. So why should we increase millage to -- to do what, to get less? It doesn't make any sense to me. And we have departments that will continue to grow, because that's just the way it is. Public Safety, that's just how it is; that's the world we're in. Health -- healthcare, that's the world we're in. That is just going to continue to go up and up. Technology, there's not much we can do about those departments. But the ones whom we can help and decrease the cost, we should be looking into that. So, again, there's so many different piece to this. But I'm not -- I'm not comfortable in saying yes to the increase in millage, and I've been saying about our debt service and our pension, our OPEB, for some time now. But I see where, internally, we can decrease our expenses and fix that without having to raise the millage. Thank you.

MAYOR MESSAM: Thank you, Commissioner. Couple of comments regarding the presentation. I've already been on record stating my thanks to staff for the presentation, and clearly identifying our current position, as it relates to our long-term challenges, our obligations to our pensions, obligations to public safety. But, more importantly, providing a solution for us, not just for this year, but anticipating the challenges that will come up in next year's budget based on anticipated decisions by the public that will be made that will have a fiscal impact to the City of Miramar. I, for many years, have made the comment there's been reference to about us kicking the can down the road. I would like to -- just

to put a couple of things into perspective regarding how did we get here. It's easy to take a snapshot of this budget and paint a picture of doom and gloom and calamity. I don't necessarily see it from that perspective. What we're faced with today is the culmination and the collective results of many decisions that have been made many years ago, including our most recent decisions by this very Commission, as well as commissions that existed prior to us. When you look at our City's debt, we did not wake up as a city this budget year with our debt obligation. The debt obligation came from methodical, planned decisions by City Commission and City staff planning for the growth of the City. For example, moving out of our prior City Hall, to acquire Town Center, build a new state of the art City Hall, Cultural Center, Multi-Service Center. I applaud those decisions. Those are great decisions. It allowed the City to grow, allowed the City to accommodate the growing population, providing public services, that cost money. Just like you buy our home -- unless you had a 300,000 check that cut and paid the bill or the sell the -- the seller of that house, you probably went to a financial institution and got a mortgage at a mortgage rate you could afford, you and your family could afford. The City financed the construction of the wonderful facilities that we have across our city that provides great services to our community, and our public realize that it is a debt or a mortgage that we have to pay for that. Because, obviously, each time when we built those facilities, we didn't go to the taxpayer to cut a check to pay for it in cash. And, over the years, this Commission has carefully watched market rates -- lending rates have often of time come back to this Commission and taken advantage of favorable market conditions, in which we have pretty good bond rates right now. We have pretty good self -- or the State evolving loans that our utility funds take advantage of. So our staff has been, pretty much, very active in giving the Commission at each respective time the options to make the best decision at that -- at that moment. So currently, right now, it has come to the point where we are strategically and comprehensively looking at our long-term issues, and balancing that against our short-term challenges, and setting the foundation for this City Commission to set a vision for the next five, ten, 20 years for this city, and I'm excited about that. Because we have an opportunity to deal with the cards that we have right now. And if you go back in public minutes during various public hearings during the budget, I've always said we have to address this, so that we're not dealing with the 200-pound drum that was illustrated earlier. Four budgets ago, it was a smaller can, and the commissions always said go back and squeeze the lemon or the orange to -- to get more juice out of what's available, but that was the sentiment at that time with the information at that time. I'm not saying that's good or bad, but those are just the consequences of what we're dealing with today, and we have an opportunity to move forward. So that is how we've gotten here. And, as in our visioning, I look forward to us getting actual and factual information to deal with some of the departments that may not necessarily be revenue generators, so we can look at them and put the numbers out. There's been mention about the amphitheater and the Cultural Center. I want to see what are the operational costs for the amphitheater, what they really are, versus the revenue that's -- that it bring in, balance that with the debt service that's associated with that. I think it will surprise some people that it's not doom and gloom and calamity that has been illustrated or mentioned or suggested. And the fact of the matter is, some City departments will never make money. I don't expect our Social Services Department to be a cash cow. It's

a department that our City feels that we have the political will to provide social services to our residents who may be in need, who may be in short-term situations and need support. That won't generate revenue. So we'll ask the community: do we feel as the City of Miramar, do we want to put funds aside to fund the department that will never get an ROI on helping the sick, or providing respite for a family that needs the help. That's just the reality. So what is our political will? So as we go through the needs and the wants for us to decide what we want to keep, do we want to be a City that has an amphitheater that can have a Hispanic Heritage Festival where we can celebrate our culture, or we can have concerts and festivals in our own city. And, let's say, it falls short of revenue projections of ten percent for that year, do we, as a city, feel that we're a better city for having it in our community. Those are the kinds of discussions I'm looking forward to having. And I think when you have those discussions from that perspective, then I think it will be meaningful, it will be productive, and we can make decisions as a community to see what we want to have as a community. What are we willing to pay for. The Cultural Center may never make a dime, but the lives and the little children that will be developed because of the arts, the entertainment, because of the programming, it's there could, perhaps, produce our next Emmy, win or next Oscar performer that can call Miramar home. So those are the discussions and those are the decisions we have to have. And then let our residents help us make that decision. But when we continue to characterize our departments, and decisions to have them, you know, in ways that are not necessarily consistent with what the -- with what the intent of those departments are, I don't know if it lends to the best discussions. So I look forward to our upcoming visioning session that will take place next month. I thank our staff for providing a -- a plausible and worthwhile option for the Commission to debate, and for the community to provide input in. I think it's responsible. Thank goodness, I don't think it's at the 200-pound drum yet, but it's not the 12-ounce diet coke size, but maybe a liter bottle. So we may walk away with a little bandage, you know, on our big toe from the kick or -- or not having to kick it as far, but at least to buy us the two years for us to sit together and have a meaningful discussion about how we decide to move forward with our City to address that number three option on that slide that had all those departments on there, to -- to realize exactly how much it's actually costing us, and what we want to do, as a city, in terms of how do we reshape some of the departments that may have to be reorganized, or making sure that we maintain the essence of those departments, so that we all can be in a city that we all love, that we can be proud of, and that we are all standing together as a community. So thanks so much for all the comments, and the work that has been put on thus forth -- this far.

COMMISSIONER CHAMBERS: Mr. Mayor.

MAYOR MESSAM: Commissioner Riggs is recognized, and then followed by Commissioner Chambers.

COMMISSIONER CHAMBERS: Thank you, Mayor. Okay. As you were speaking, it just became really relevant to me the whole want versus needs. And I think some of the decisions that were made in the past were more of a want versus a need. For example, the best example would be the \$60 million bond. Some of what we did with that money

was a need. Best example would be our Police Department. That was a need. It was needed. Where our police officers were were not suitable. But some of it was a want, it wasn't really a need. And I get the whole perspective of the arts and all of that, absolutely. But, obviously, we should not have done that, because of the debt that we're in today, so all of that also has to be taken into consideration. And, just for the record, that decision was not under my umbrella. I -- I -- I don't think it was a good idea, and I would not have voted for it. That's all. Thank you.

MAYOR MESSAM: Commissioner Riggs, I'm so glad that you brought up the revenue bond. I wasn't expecting for us to re-litigate the 2013 revenue bond. But for those of us who was on the Commission, and for those of us -- I think all of us lived in the City at the time, if you rewind the clock and the end of the 2000s, this country was in one of the most worst economic conditions since the Great Depression. And the City of Miramar Police Department was nomadic. It was in a place that was not suitable for a head -- for a police headquarters. Only had \$10 million in the bank for our -- for a home that, basically, cost \$30 million, as well as Fire Station 107. So it's easy to say, yes, we need a police headquarters, why don't we just pay for the police headquarters. Well, if it was that simple, this City would have built the police headquarters many years before 2013 revenue bond. The reason why we were able to get the revenue bond, and some of the projects that may be classified as wants, was because of the park impact fees that the City was able to use to show our financial capacity to get a bond, that we were able to borrow the revenue bond money for, and was able to creatively wrap around the ability to fund the repairs of our dilapidated parks, build the amphitheater, build many of the parks that this City owed, Monarch Lakes, owed Harbour Lakes, as well as doing infrastructure and other public safety projects. If you look at the schedule of capital projects that was funded by the 2013 revenue bond, there was much more public safety funding, and much more infrastructure funding than Parks & Recs funding. But we leveraged the Parks & Recs revenue to be able to get the loan. That was a decision that staff brought forward to the Commission to help solve a problem when our residents were going into foreclosure, two-household incomes became one-household income. We still had the same challenges that we have today, rising cost of public safety, debt service to pay for this building and other buildings that we were doing, so it was a creative way to be able to meet the needs of the City without having to go to the taxpayers on that day. And, in fact, if we had not gotten the 2013 revenue bond, we would not have our police headquarters, we would not have fire station 107. Many of the infrastructure projects you see in east Miramar would not be taking place. And if we were to approve a CIP today, in this hot construction market, where construction cost is 20 percent more, labor cost is 20 percent more, that \$27 million police headquarters might cost us \$35 million. So when I think when we really do our homework, and we really evaluate the conditions that we were in at the time, it was solving a problem at the time, and it was a good decision to make at the time. And still stands as a good decision, because if you look at not having a police headquarters, we were paying half a million dollars in rent per year, renting in a place not suitable for our police headquarters. That half a million dollars now is part of paying some of this debt service. So, I say that to say, don't call something irresponsible when it's really a creative solution. You may not agree with every project that may have

come out of that revenue bond, but it was a prudent option that got Commission support, and all of us in the City to this day is better served by having a state of the art police headquarters, and response times increased, and our Fire Department had a police -- Fire Station 107. We owed Harbour Lakes their park, we owed Monarch Lakes their park. We collected their money and promised them a park, and we never built it for decades, for over a decades. That was our responsibility. So it was a responsible thing to do. I stand by that vote, and I bet you if you ask Monarch Lakes residents, Harbour Lakes residents, or fine fire police -- our fine fire, police -- police officers, our firefighters that have their facility, that they would stand with us, who made that decision to do it today, and we're paying less for having it now, than having to build it today. And looking at this current condition, we wouldn't be in the position to pay for it. We still would not have these facilities. So I'm glad you brought that up. Commissioner Chambers, you're recognized.

COMMISSIONER CHAMBERS: I have been asking for a long-term, strategic planning over the last three and a half years since I've been here, and this -- I want to thank the Interim City Manager, Mr. Hargray and his team for bringing one forward this time. So that's why I'm in support of moving forward with this budget. I have to give them a chance, give them an opportunity, because this is the first time I've ever had a long-term strategic plan for the City of Miramar. So, at the appropriate time, I will be pleased to make a motion for this item.

MAYOR MESSAM: Interim City Manager Hargray, you're recognized.

ICMH: I find it very interesting that in my 20 years in the City when it was nothing but woods going back from Palm Avenue all the way going back, and I had commissioners telling me that we didn't need to address the infrastructures and issues that was coming in front of us. I find it interesting in 1997 when I came to the commission and recommended that we build a police headquarters, and it's now, after the bond, that we finally made a decision. I find it very interesting that I had to go to the Commission to recommend going back and addressing all the fire stations in here. I find it very interesting that Commissioners approved the Comprehensive Plan that actually dictate the density of the City, and the requirements that go with it. I find it very interesting that we talk about the Cultural Arts Center and the amphitheater, when, in fact, I am the one that recommended us pledging impact fees. I find it very interesting that if you talk with budget right now, you'll find out that the debt service for Parks & Recreation, for the amphitheater, for the Cultural Arts Center is being paid through impact fees. I find it very interesting that we found out that people move into cities that have certain characteristics, and one of the characteristics is -- is entertainment. Go anywhere around the country, what draws that millennial into your city? I find it interesting that we sit there, and we talk about things that in the mud, not looking forward to where we need to go at. We have to start thinking outside of the box. There's over a half a million dollars coming through this City, and we're sitting around here talking about some things, like the budget director said, that's not going to change anything unless we think outside of the box. We need to have a relationship with these corporations, and that will address the things that we're talking

about. But, no, we wait. The idea of having a visioning is to -- so that everybody understand what their responsibilities are. We need to know what lane you're supposed to be into, because, at this point now, I think we have a problem. That problem is communication, and what lanes that you need to be in. You heard the budget director says, he says, "Look, let us go into the mud and deal with these efficiencies." But we need the Commission to start thinking about going forward. There's too many opportunities in front of us. I've sent staff to go outside this environment. Maybe we need to start thinking about going outside the environment and talk with other cities. Because, at this point now, if you stay in Miramar, and you live in Miramar, and that's all you see, is Miramar, then that's all you going get. Guess what? That model is finished. I love Don Shula, but I sure don't want to use his playbook now, and that's what we're trying to do. So give the staff the opportunity, the budget -- we got the two years. We got the two years. We don't need your help in the mud. We know what we've got to do, because we know one thing. Those ten departments -- and I tell all the staff, everybody wants to eat. Everyone in the unions want to eat. They want their pensions. We have to be responsible, yes. But this whole team that's sitting in here, everyone knows, every department knows that in '21 through '25, it's not about no property tax, it's not about no fire, it's about us getting together, because we're not going wait on somebody to tell us how we're going to make more money in this city. We know what we got to do. We know we got to look at everything. If you're going raise revenues, then you got to find some way -- what fees that we can reduce now. We are looking at that. I am proud about the team that I have, I am proud about all the employees, because we all know if you're on that table, then you're what? You're the menu, and we don't plan on being the menu. So we are prepared, and we're prepared to take a challenge. I know. I live in Miramar, and I've been involved in Miramar for over 30 years. And I'm compelled to make sure that the City goes in the right direction. I'm committed, and so is the team. Yes, we've got a plan, and that plan is to bring everybody in, from the maintenance worker -- everybody has a idea. Give us an opportunity to take the next step. We asked for a millage increase. I watched the City -- seven years ago, go backwards. It's hard when -- when you're sitting back there and watch what you love go backwards. It's hard when you watch people talking about kicking the can. It's hard when somebody talk about getting rid of construction management when we got all these facilities to maintain, but you keep your mouth closed. Well, not tonight. Not tonight. We have to go forward. And I challenge - - I challenge this dais; trust me. Trust my team. We're going to get there.

MAYOR MESSAM: Thank you. Thank you, Interim Manager Hargray. At this time, I'll --

COMMISSIONER BARNES: Mr. Mayor?

MAYOR MESSAM: Yes. I didn't see any hands up, so -- Commissioner --

COMMISSIONER BARNES: -- request was there.

MAYOR MESSAM: Commissioner Barnes, you're recognized.

COMMISSIONER BARNES: With all due respect, let me just respond this way. The reality is that the Cultural Arts Center has never made any money for the City of Miramar, so we can sit here and rationalize about what department is not going to make money. The comparisons that were made were not apples to apples, or oranges to oranges. They were apples vis-à-vis oranges. The reality of the Cultural Arts Center is that it has never been run in an appropriate fashion. Let me speak from the perspective of someone who belongs to an organization that used to stage dances, fundraiser dances in the Cultural Arts Center. I speak from the perspective of coming to this city to rent the space, where we informed the City that we would get our liquor licensed. The next year, grand disclosure from the City, you need to get a liquor license. I have sit in meetings as a representative of that organization and, as time went by, the rules changed. I am yet to be given an indication by people who try to use, for example, the theater section of the Cultural Center, that things have changed. People have been contacted and told, "Oh, this has changed. Things have become better." And that has proven not to be true. I am speaking from the perspective of someone who relates to people outside of this City Hall, who try to use the facilities. I'm not making up any stories. Those are the realities. But need -- there's a need as well to listen to what I said earlier. I am prepared to watch this department for another year, and hope that a year from now the story on it will be different. People need to pay attention to that. I did say that as well. So those -- those are the realities we have to deal with. We have a classic example, people; there is a similar entity in northern Broward County that rents space to a number of production companies, for example, and have an incredible relationship with the community. Their contract runs for four pages. The City of Miramar's contract runs for 20 pages. Tell me if something is not wrong with that picture, whether we're making money or not? Something is wrong with that picture. So -- so deal with the realities, and not what you think I say.

MAYOR MESSAM: Thanks, Commissioner. I look forward to us engaging in specific discussion and dialog during our visioning. We're on item number one to improve the millage rate. And, at this time, I'll entertain a motion on item number one.

COMMISSIONER CHAMBERS: Motion to approve.

VICE MAYOR COLBOURNE: Second.

MAYOR MESSAM: Record the votes, please.

CITY CLERK GIBBS: Commissioner Barnes.

COMMISSIONER BARNES: Yes.

CITY CLERK GIBBS: Commissioner Chambers.

COMMISSIONER CHAMBERS: Yes.

CITY CLERK GIBBS: Vice Mayor Colbourne.

VICE MAYOR COLBOURNE: Yes.

CITY CLERK GIBBS: Commissioner Riggs?

COMMISSIONER RIGGS: No.

CITY CLERK GIBBS: Mayor Messam.

MAYOR MESSAM: Yes.

On a motion by Commissioner Chambers, seconded by Vice Mayor Colbourne, to approve Ordinance #O1702, the Commission voted:

Commissioner Barnes	Yes
Commissioner Chambers	Yes
Vice Mayor Colbourne	Yes
Commissioner Riggs	No
Mayor Messam	Yes

Ordinance No. 18-15

MAYOR MESSAM: Item number two, please.

2. Temp. Reso. #R6799 accepting and adopting the City of Miramar **Capital Improvement Program Document for Fiscal Years 2019 to 2023**, in principle, subject to annual revision and authorization. (*Management & Budget Director Norman Mason*)

CITY ATTORNEY COLE: Item two is a resolution of the City Commission of the City of Miramar, Florida, accepting and adopting the City of Miramar Capital Improvement Program Document for Fiscal Years 2019 to 2023, in principle, subject to annual revision and authorization; and providing for an effective date.

MAYOR MESSAM: Staff may now make its presentation on the Capital Improvement Program document resolution.

MS. MC CLARY: Good evening, Mr. Mayor, Vice Mayor, Commissioners, Barbara McClary, Budget Manager. This item represents the Fiscal Year 2019 through Fiscal Year 2023 proposed Capital Improvement Program, also known as CIP. The five-year plan includes 69 projects for an estimated cost of \$142 million. Okay. The first year -- the first year of the plan will impact the Fiscal Year 2019 annual budget, which includes 25 capital projects, an increase of three projects since the introduction of the proposed Capital Improvement Program in June at the budget planning workshop. The total Fiscal

Year 2019 CIP annual budget has been reduced from 15.2 million to 9.3 million, which is a change of \$5.9 million. Various funding sources have been identified to fund these projects. Also reprogramming of funds from completed or near completed projects are also to assist with funding needs. The next two slides will show the 5.9 reduction per fund and by project. The Park Development Fund has a net increase of \$850,000.00. You can see that one of the projects have been reduced, and we have added funding to three other projects, which gives us that net effect of 850,000. The Capital Grants Fund has a proposed budget of 1.6 million. Whereas, the State has recommended a total of nine City of Miramar projects to FEMA for funding through the Hazard Mitigation Grant Program, the 1.6 represents the federal share. The Capital Projects Fund has a net decrease of \$312,531.00, and you can see that the first project where the 800,000 has been moved to the General Fund, and then we have the Hazard Mitigation Grant Program, this is the City's share of the grant. The Capital Project also includes reprogramming of funds from Fire Station 107 to three new projects, and that has a -- no financial impact to the budget. The Utility Fund has a net decrease to the Capital Improvement Program of \$8.1 million. We have the two million that has been moved out of the CIP and into the General Fund, and then we have a few of the projects that will be seeking outside funding to move the program -- projects forward. The West Water Plant process improvement is going to be funded by reprogramming dollars, and the water main replacement program is going to be delayed through 2020. We have the Country Club Ranches water main improvement project that has been added for 300,000, so that gives us the reduction of the 8.1. This slide provides an overview/recap broken down by fund of the previously proposed 15.2 versus the 9.3 million currently being requested to address the Fiscal Year 2019 Capital Improvement Program. So, right now, with the Park Development Fund, we're at a little over two million. The CIP revenue bond is unchanged, \$603,116.00. The 2017 CIP loan is at \$190,622.00 -- 2,200, which is no change. The Capital Grants Fund is the 1.6 that we spoke about, which is the federal share. Capital Projects Fund is a little over two million, and then we have the Utility Fund of 1.7, CIAC unchanged at 700,000, Storm Water Management Fund 340,000, no change. It's important to note that the Capital Project Fund includes a transfer in from the General Fund of \$1.4 million to assist with funding for ten projects, which are displayed on the next slide. These ten projects are funded from the contributions from the General Fund. The four projects on the bottom, which is relating to the fire stations, these are all a part of the Hazard Mitigation Program Grant, so these projects are contingent upon the receipt of grant funding. Now, at this time, I would like to invite staff to the podium to provide more detailed information on each of the projects proposed for funding in Fiscal Year '19, starting with Mr. Darryl Johnson from the Support Services Administration.

MR. JOHNSON: Thank you, Barbara. Good evening, Mr. Mayor, Madam Vice Mayor, Commissioners, members of the dais. Darryl Johnson, Support Services. Just a brief overview of the construction projects which are a part of the proposed fiscal year '19 budget. We start with the Public Information Signage project; total project cost \$784,000.00; Fiscal Year '19 impact is \$150,000.00. There's a scope of work -- project scope of work includes the project -- excuse me -- the -- this project includes the installation of new marquis signs at various City location, as well as the new way finding

signage throughout the City. The Fiscal Year '19 scope of work will include additional digital signing at the Town Center, and also Shirley Branca Park. Next slide, please. The next project monumental signs for Social Service facilities. Total project cost is \$112,000.00. The Fiscal Year '19 funding impact is \$112,000.00. The project scopes include the -- excuse me. The project includes the installation of digital marquis signs as four Social Service locations throughout the City. These -- these include Adult Daycare Center, Silver Shores, Sunset, and Fairway. The next project is the historic -- the state-of-the-art Historic Miramar Public Safety Complex. Total project cost is nine million -- \$9.8 million. The Fiscal Year '19 funding is \$1.2 million. Of course the project scope of work includes 24,000 square feet state-of-the-art complex, which will house the -- the City's historic district police substation, crime lab -- crime lab, evidence storage, logistics, utility storage, and also the community -- it would have a community rooms for use by residents and civic groups, and service lot for various safety vehicles. Next slide. This is for the -- the next project is the Miramar Regional Park Amphitheater concessions and walkways. Total project cost is \$900,000.00. Fiscal Year impact for -- for Fiscal Year '19 is \$900,000.00. Scope of work includes new prefabricated metal building containers to be installed at the promenade area east of the Miramar -- of the amphitheater, providing -- providing for permanent location for concession sales. In addition, a permanent canvas walkway covered to be provided in circulation areas, to existing restrooms, and new concession areas. Next slide. This is -- the next slide is for improvements to Forcina Park. The total project cost is \$500,000.00. The Fiscal Year '19 impact is \$500,000.00. The project scope will include removal and conversion of the existing baseball field to an open area or soccer field, new basketball court, prefabricated restroom building, asphalt parking lots, site fencing, site drainage, and also landscaping and irrigation. Next slide. Next, we have the Ansin Sports Complex, Phase II. Total project cost, \$773,000.00. Fiscal Year '19 impact \$773,000.00. Project scope will include a shade covering for the stadium event seatings. Next. Next project is the IT office remodeling at City Hall. Total project cost, \$100,000.00. Fiscal Year impact funding is \$100,000.00. Project scope of work includes: renovate and reconfiguration of the existing open area, including removal of existing raised flooring, new HVAC, lighting, and installation of -- of three -- that's a type -- typo -- it'll be four new office cubicles to accommodate the I -- the IT staff. Next. Next is the amphitheater at Miramar Regional Park Wi-Fi infrastructure. Total project cost is \$200,000.00. Fiscal Year '19 funding is 100 -- will be \$126,000.00. Project scope of work: installation of Wi-Fi infrastructure -- infrastructure, excuse me, which will provide wireless internet access covering -- coverage that is not connected to the City's infrastructure. Next. At this time, I'll turn it over to the City engineer, Ms. Bissy Vempala. Thank you.

MS. VEMPALA: Good evening. Bissy Vempala, City engineer. The ADA Evaluation and Corrective Action Plan, that's a new project in this fiscal year. Total cost is estimated at \$450,000.00. Fiscal Year '19 funding is \$100,000.00. So this project is to evaluate our facilities program for services to -- for evaluation to comply with the Title II of the American Disabilities Act. So in Fiscal Year '19, we plan to evaluate public sidewalks, intersections and transit stops for ADA accessibility. Buffer wall along Pembroke Road, adjacent University Park plat; last City Commission meeting, City Commission approved a contract

for the construction of a buffer wall along Miramar Boulevard from University Drive to Douglas Road. This would be like a next phase of the project. We'll be construction wall along Pembroke Road adjacent to University Park plat. It's about 3,500 linear feet; a six feet high buffer wall will be constructed. In Fiscal Year '19, 50,000 -- \$55,000.00 is requested to start with the design of the project. Now a general the list from Parks & Recreation.

MS. Elizabeth Valera: Good evening, Mayor, Vice Mayor, Commissioners, City -- City Manager. For FY'19, we have requested \$283,000.00. These funds will serve to undertake repair, improvements and enhancement projects. We intend to address safety and potential hazards first. Some of these repairs will include fences and gates, lighting and playgrounds. Our focus going forward will be to solve problems instead of managing them. Some of the projects will include the walkways at linear par Linear Park, and also improvements of the Country Club Ranches facility. The park room -- restroom facilities, we have requested 150,000 to address the age and facilities that are in poor condition which need updates, including ADA repairs and up -- and requirements. Currently, we're addressing Lakeshore, and we should be finished with that within a couple of months, then we'll address the restrooms at Perry/Wellman, and Miramar Athletic Park. It's a -- these funds are needed, because, if not, these facilities are going to continue to deteriorate. And our -- our new project, which is our bark park -- in response to several requests from City residents, as well as visitors, we're also looking to develop the bark park, and we want to provide a safe environment for residents and their pets to socialize without infringing on others or those that are scared of dogs. Bark parks are recognized for fostering a sense of community, so we're really looking forward to this new project. We haven't designated an area yet, and we'll have public meetings to address that, but we're really looking forward to this new project. Thank you.

MR. BUXTON-TETTEH: Good evening, Bernard Buxton-Tetteh. We're presenting projects for the Public Works Department. Our first project is a continuation of a street resurfacing program. The first part was approved earlier this year. Work is scheduled to begin next week, so in Fiscal Year '19, we have additional funding to continue the resurfacing of the streets throughout the neighborhoods. The next one is sidewalk repair program. We are in the second year of the funding we provided for this program. This is allowing us to be more proactive in identifying damaged sidewalk and addressing them before they become issues for our residents, so this is providing funding in Fiscal Year '19 to continue the program. And then this is my favorite project. This is the Miramar canal improvement. Just to provide update. As of today, we've done over 130 properties have been addressed. I'm assuming that's why you don't get the calls anymore, so we're working on this. And this giving additional funding to continue the program. Thank you. So one more project that was thrown at us. This is -- this is part of the funding that the City applied for -- for mitigation; that's part of the FEMA funding for hazard mitigation. So this is giving us funding to allow us to harden the -- the doors at our fire station, so we're picking up Fire Station 19; it's one of our older fire stations. So this is going to allow us to replace existing rollup doors to the ones that was installed at 107, which is newer. Similar projects; this is for Fire Station 100.

MR. KIRKMAN: Good evening, Jody Kirkman, Director of Utilities. I'm pleased to offer information on the utility-related projects. First project up is the reclaimed water expansion project or piping for the I-75 project with a total project cost of 11 and half million. The FY 2019 request is \$700,000.00. Little information on this project; currently, the City -- we have the -- the waste water reclamation facility with a 4.0 million gallons per day of capacity, reclaim capacity. The permit has a treatment capacity for the wastewater itself at 12.7 million gallons. This project incorporates additional system infrastructure to the west of I-75, including at the crossing under I-75, and within the City's existing reclaim water service area. This project will provide up to two million gallons of additional reclaim water to its users, and are currently using a plan to use ground water or surface water for irrigation. The project is in line with the City's mandate to offset the withdrawals of the local aquifers within the alternate water supply, and within our Comp Plan. This project also included a -- a project we did some time ago, which is a Flamingo Road eight-inch water main, but it also just shows that in the prior year funding. The next project is FY 2019 annual sewer line rehab rehabilitation project, which includes a request for \$500,000.00. This project is an ongoing annual effort for infiltration and the inflow or INI control in the wastewater collection system. The program will address priority areas which have the most infiltration inflows, as determined through visual observation and televising of the collection system. Sanitary shore evaluation system or what we call an SSES are performed by staff and recommended for repairs. Total wastewater flows to the treatment plant should be reduced through the aggressive rehab programs throughout the reduced -- and reduced operational costs. Our next annual project is the 2019 annual meter repair and replacement project with an annual cost of 200,000. The City with over 34,000 meters in the water distribution system serving residential and commercial properties. This annual reoccurring project endeavors to maintain meters, components through the timely replacement to ensure continued accuracy in reading and billing. The meter program includes meter change outs, MXU or radio read units, and meter registers. The next project is the West Water Treatment Plant lab and office space modification. This one had a total project cost of \$1 million. The FY 2019 request is \$150,000.00. Little information on the lab. The water quality lab operations are currently conducted within about a 1,000-foot -- square foot space at the West Water Treatment facility. These facilities are inadequate to support the testing and staffing needs. Therefore, the expansion is necessary to address the space needs for proper water quality laboratory operations and administration. Space is available on the west side of the existing operations building to construct a 2,000-square foot expansion that will accommodate the state-of-the-art laboratory facility to serve the City's current and future needs. Working with the architect, staff has received 100 percent plans, and is scheduled to advertise for construction bids on September 30 or this Sunday. The next project is our wastewater reclamation facility just for cleaning and -- and refurbishment. The waste water reclamation facility -- we had a total project cost of 350,000, and that's what we're requesting in 2019. This project will conduct the required cleaning and refurbishment of the existing digester. It's noted that the facility, the wastewater reclamation facility has been in operation since 1997. The plant incorporates a two-stage digester system which has been in operations since 2000. The digester system is used to stabilize waste

bacteria, so that it's safe for land application per the Florida Department of Environmental Protection requirements. Over the years, grits, rags and other certain materials have accumulated in the digester tanks and has now become so severe that equipment failure and clogs are recurring frequently, putting treatment system at risk. In addition, the tank mixers and piping in the digester tanks cannot be fully inspected or repaired until the digester tanks are taken out of service and cleaned. The next project is our Country Club Ranches. We're considering Phase I. What we're asking for in 2019 is a request of 300,000. The Country Club Ranches project includes the design service for the future potable water distribution lines, service line fire hydrant fitting valves and related appurtenances. Road restoration, driveway restoration are required to serve the Country Club Estates. This project will, ultimately, provide potable water service to the properties located in the public rights of way within the subdivision. Also, the roadways east of SW 136 Avenue are private, and they're going to require an access easements, and such properties owners will have to grant the utility easements for the City to do any public infrastructure improvements. So we'll concentrate on the public rights of way first, and then concentrate private as -- as the project proceeds. The West Water Plant improvements -- have notes on that. The West Water Treatment Plant is the next project we're requesting in 2019 is 1.25 million. This project will basically take the current work we're doing right now, where we're developing a comprehensive review of the plants, deficiencies and designs and, actually, next year's project in '19 we'll -- we'll look at actually making those improvements, moving that forward. You know, such as looking at a new transfer pump, flushing pump improvements, or to control scavenger systems, surge protection, and replace some of the obsolete vessels within the Nano filtration trains, one through three. Again, this is just to create more efficiencies. We're in the process right now of doing the design, so this is our estimate to do construction in '19. The standby generators for the lift stations, this project, we had a total cost of \$418,685.00, which is a request for '19. The project includes new standby generators at lift stations number seven, six and C. These lift stations are considered essential in the City's central wastewater collection system, since they re-pump flow to -- from other lift stations. It's a manifold kind of the -- jump frog or leap frog approach. Currently, these stations are operating without alternative sources of power. Having a standalone generator as a secondary source of power will ensure continuous operations at these stations in the event of an emergency. And I believe -- is this under that same hazardous grant?

MS. MC CLARY: Yes.

MR. KIRKMAN: Yeah. And this project is under the hazardous grant that was mentioned earlier by Barbara. That's all I have for utilities. I'll turn it back to Barbara.

MS. MC CLARY: Thank you. Staff is available to answer any questions you may have.

MAYOR MESSAM: Thank you so much for the presentation. At this time, are there any members from the public that wish to comment on this item? Are there any members from the public that wish to comment on item number two? Providing one last opportunity

for the public to comment on item number two. Okay. Public participation is now closed. Back to the dais. Are there any -- Commissioner Chambers, you're recognized.

COMMISSIONER CHAMBERS: Thank you, Mr. Mayor. I just have a small favor to ask of -- Jody and our Interim City Manager. Can we have a water fountain in the lobby for our patron. It can come from my budget, if necessary. I'm willing to pay for it.

MR. KIRKMAN: Actually, that would be Public Works. You're talking about water for drinking fountain?

COMMISSIONER CHAMBERS: Water fountain for folks to drink in the -- in the lobby right here, please.

MR. BUXTON-TETTEH: We'll look into it. We've got some around the building, so we'll look into it.

MAYOR MESSAM: Thanks, Commissioner. Are there any other comments from the Commission? No other comments? All right. Great presentation. I'll take a motion on this item.

COMMISSIONER CHAMBERS: Motion to approve.

VICE MAYOR COLBOURNE: Second.

MAYOR MESSAM: Record the votes.

CITY CLERK GIBBS: Commissioner Barnes.

COMMISSIONER BARNES: Yes.

CITY CLERK GIBBS: Commissioner Chambers.

COMMISSIONER CHAMBERS: Super yes.

CITY CLERK GIBBS: Vice Mayor Colbourne.

VICE MAYOR COLBOURNE: Yes.

CITY CLERK GIBBS: Commissioner Riggs?

COMMISSIONER RIGGS: Yes.

CITY CLERK GIBBS: Mayor Messam.

MAYOR MESSAM: Yes.

On a motion by Commissioner Chambers, seconded by Vice Mayor Colbourne, to approve Resolution #R6799, the Commission voted:

Commissioner Barnes	Yes
Commissioner Chambers	Yes
Vice Mayor Colbourne	Yes
Commissioner Riggs	Yes
Mayor Messam	Yes

Resolution No. 18-185

MAYOR MESSAM: Item three, please. Public hearing to adopt Fiscal Year 2019 Budget Ordinance.

3. **SECOND READING** of Temp. Ord. #O1703 adopting the **Tentative Operating and Capital Improvement Program** as the City of Miramar's **final budget for Fiscal Year 2019**, allocating, appropriating, and authorizing expenditures in accordance with and for the purposes stated in said budget, excepting certain appropriations and expenditures from requiring further City Commission action; authorizing budgetary control by department total for all appropriations; providing for the authorization of all budgeted employment positions; providing for the creation of balanced revenue and expenditure accounts for receipt of monies by gift, grant, or otherwise, and the management and disbursement thereof; providing that the budget hereby adopted may be adjusted or modified by ordinance; providing for the authorization to lapse all encumbrances outstanding on September 30, 2018; providing authorization to re-appropriate lapsed capital outlay and capital improvement encumbrances in the 2019 Fiscal Year; and providing for an effective date. ***(Passed 1st Reading 09/12/18) (Management & Budget Director Norman Mason)***

CITY ATTORNEY COLE: Item three is an ordinance of the City Commission of the City of Miramar, Florida, adopting the Tentative Operating and Capital Improvement Program as the City of Miramar's final budget for Fiscal Year 2019, allocating, appropriating, and authorizing expenditures in accordance with and for the purposes stated in said budget, excepting certain appropriations and expenditures from requiring further City Commission action; authorizing budgetary control by department total for all appropriations; providing for the authorization of all budgeted employment positions; providing for the creation of balanced revenue and expenditure accounts for receipt of monies by gift, grant, or otherwise, and the management and disbursement thereof; providing that the budget hereby adopted may be adjusted or modified by ordinance; providing for the authorization to lapse all encumbrances outstanding on September 30, 2018; providing authorization to re-appropriate lapsed capital outlay and capital improvement encumbrances in the 2019 Fiscal Year; and providing for an effective date.

MR. MASON: Mayor, Norm Mason, Budget Director. My presentation was inclusive of the millage and the budget as well.

MAYOR MESSAM: Okay. Nothing further to add?

MR. MASON: Not at this time.

MAYOR MESSAM: Are there any comments from the public on this item, item number three? Any members from the public who wish to comment on this item? All right, seeing none, back to the dais. Are there any comments? If none, I'll entertain a motion.

COMMISSIONER CHAMBERS: Motion to approve.

VICE MAYOR COLBOURNE: Second.

MAYOR MESSAM: Please record the votes.

CITY CLERK GIBBS: Commissioner Barnes.

COMMISSIONER BARNES: Yes.

CITY CLERK GIBBS: Commissioner Chambers.

COMMISSIONER CHAMBERS: Yes.

CITY CLERK GIBBS: Vice Mayor Colbourne.

VICE MAYOR COLBOURNE: Yes.

CITY CLERK GIBBS: Commissioner Riggs?

COMMISSIONER RIGGS: Yes.

CITY CLERK GIBBS: Mayor Messam.

MAYOR MESSAM: Yes.

On a motion by Commissioner Chambers, seconded by Vice Mayor Colbourne, to approve Ordinance #O1703, the Commission voted:

Commissioner Barnes	Yes
Commissioner Chambers	Yes
Vice Mayor Colbourne	Yes
Commissioner Riggs	Yes

Mayor Messam

Yes

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Ordinance 18-16

MAYOR MESSAM: That concludes our budget hearing.

ADJOURNMENT

MAYOR MESSAM: This hearing is now adjourned.

The meeting was adjourned at 8:23 p.m.

Denise A. Gibbs, CMC
City Clerk
DG/cp