

**CITY OF MIRAMAR  
PROPOSED CITY COMMISSION AGENDA ITEM**

**Meeting Date:** February 11, 2026

**Presenter's Name and Title:** Kassandra Lindsay, Chief of Staff, Office of the City Manager, and Alicia Ayum, Director of Procurement

**Prepared By:** Kassandra Lindsay, Chief of Staff, Office of the City Manager

**Temp. Reso. Number:** 8605

**Item Description:** Temp. Reso. #R8605 AUTHORIZING THE EXECUTION OF A MASTER SERVICES AGREEMENT WITH NOVA SOUTHEASTERN UNIVERSITY FOR THE DEVELOPMENT AND DELIVERY OF VARIOUS COMMUNITY AND EMPLOYEE TRAINING PROGRAMS, BUSINESS AND PROFESSIONAL DEVELOPMENT PROGRAMS, PROGRAM EVALUATION SERVICES, CONSULTATION SERVICES PLANNING AND RESEARCH SERVICES, AND OTHER RELATED SERVICES IN AN AMOUNT NOT-TO-EXCEED \$85,000 PER FISCAL YEAR. *(KASSANDRA LINDSAY, CHIEF OF STAFF AND ALICIA AYUM, PROCUREMENT DIRECTOR)*

Consent  Resolution  Ordinance  Quasi-Judicial  Public Hearing

**Instructions for the Office of the City Clerk: Agreement to be signed on dais.**

**Public Notice** – As required by the Sec. \_\_\_\_ of the City Code and/or Sec. \_\_\_\_, Florida Statutes, public notice for this item was provided as follows: on \_\_\_\_\_ in a \_\_\_\_\_ ad in the \_\_\_\_\_; by the posting the property on \_\_\_\_\_ and/or by sending mailed notice to property owners within \_\_\_\_ feet of the property on \_\_\_\_\_ (fill in all that apply)

**Special Voting Requirement** – As required by Sec. \_\_\_\_\_, of the City Code and/or Sec. \_\_\_\_\_, Florida Statutes, approval of this item requires a \_\_\_\_\_ (unanimous, 4/5ths etc.) vote by the City Commission.

**Fiscal Impact:** Yes  No

**REMARKS:** Funding shall not exceed \$85,000 in any Fiscal Year and will be funded from Account Number 001-05-050-512-000-603190. This partnership also presents an opportunity for the City to generate revenue through grant funding.

**Content:**

- **Agenda Item Memo from the City Manager to City Commission**
- **Resolution TR8605**
  - **Exhibit A: Master Services Agreement**



**CITY OF MIRAMAR  
INTEROFFICE MEMORANDUM**

**TO:** Mayor, Vice Mayor, & City Commissioners

**FROM:** Dr. Roy L. Virgin, City Manager 

**BY:** Kassandra Lindsay, Chief of Staff, Office of the City Manager

**DATE:** February 5, 2026

**RE:** Temp Reso. No. 8605 authorizing the execution of a Master Services Agreement with Nova Southeastern University for the development and delivery of various community and employee training programs, business and professional development programs, program evaluation services, consultation services, planning and research services, and other related services

---

**RECOMMENDATION:** The City Manager recommends approval of Temp. Reso. No. R8605 authorizing the execution of a Master Services Agreement (“MSA”) with Nova Southeastern University (“NSU”). This agreement will establish opportunities to engage with the Center for Public Service Innovation and Research (“CPSIR”) to develop and deliver community and employee training programs; business and professional development initiatives; program evaluation, consultation, planning, and research services; and other related support services.

**ISSUE:** The City Manager seeks authorization from the City Commission to execute a Master Services Agreement with Nova Southeastern University.

**BACKGROUND:** NSU utilizes centers for the development and delivery of applied research and related services to its stakeholders. CPSIR is part of the H. Wayne Huizenga College of Business and Entrepreneurship's Public Administration Program and serves as a hub for applied research, policy development, and training that supports municipalities, nonprofits, and other public-serving organizations.

CPSIR offers unique opportunities for municipalities to collaborate with a respected academic institution in the local community. Through this partnership, the City will gain access to advanced technologies, resources, faculty expertise, and applied research to

help address operational challenges, improve service delivery, and support long-term strategic goals of the City.

This agreement will allow the City to leverage NSU's resources to implement high-impact projects to support community improvement efforts and is procured in accordance with Section 2-413(11)(u) of the City Code, which provides that services provided by, or in partnership with, institutions of higher learning are exempt from a competitive procurement process. NSU's approach is flexible, cost-effective, and focused on measurable outcomes that align with the City's priorities and community needs.

**DISCUSSION:** The benefits of this agreement are outlined below:

- City Departments and programs will gain access to the Alan B. Levan NSU Broward Center of Innovation's facilities, resources, and expertise to support the growth and expansion of their enterprises.
- Access to expert faculty and public administration graduate students who can assist with developing and delivering community and employee training programs, business and professional development initiatives, program evaluation services, consultation services, planning and research services, and other related support functions.
- Support for strategic planning, budgeting, policy, and code review, and organizational analysis to strengthen City operations and decision-making.
- Grant writing, research, and project implementation assistance to advance key community and organizational initiatives.
- Development of workforce training and leadership programs tailored to enhance City staff competencies and professional growth.
- Assistance with community engagement strategies and public trust initiatives to strengthen resident involvement and confidence in City programs.
- Use of NSU facilities for meetings, workshops, and events to support collaborative efforts and professional development.
- Flexible engagement options, allowing the City to access services as needed without the delays or costs associated with traditional procurement processes.
- Enhanced visibility and credibility through partnership with a university center dedicated to innovation, research, and public service.

**ANALYSIS:** Funding shall not exceed \$85,000 in any Fiscal Year and will be funded from Account Number 001-05-050-512-000-603190. This partnership also presents an opportunity for the City to generate revenue through grant funding.

Temp. Reso. No. 8605  
12/16/25  
2/3/26

**CITY OF MIRAMAR  
MIRAMAR, FLORIDA**

**RESOLUTION NO. \_\_\_\_\_**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF MIRAMAR, FLORIDA, AUTHORIZING THE EXECUTION OF A MASTER SERVICES AGREEMENT BETWEEN THE CITY AND NOVA SOUTHEASTERN UNIVERSITY FOR THE DEVELOPMENT AND DELIVERY OF VARIOUS COMMUNITY AND EMPLOYEE TRAINING, BUSINESS AND PROFESSIONAL DEVELOPMENT PROGRAMS, PROGRAM EVALUATION SERVICES, CONSULTATION SERVICES, PLANNING AND RESEARCH SERVICES, AND OTHER RELATED SERVICES IN AN AMOUNT NOT-TO-EXCEED \$85,000 PER FISCAL YEAR; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Nova Southeastern University (“NSU”) utilizes organizational “centers”, a formally recognized organizational unit that brings together faculty, students, external resources, and partners to focus on a specific area of research, teaching, training, or community engagement; and

**WHEREAS**, the NSU Center for Public Service and Innovation and Research (“CPSIR”) is part of the H. Wayne Huizenga College of Business and Entrepreneurship's Public Administration Program and serves as a hub for applied research, policy development, and training that supports municipalities, nonprofits, and other public-serving organizations; and

**WHEREAS**, through this Master Services Agreement (“Agreement”), City employees, businesses and residents gain access to the development and delivery of various community and employee training programs, business and professional

Reso. No. \_\_\_\_\_

Temp. Reso. No. 8605

12/16/25

2/3/26

development programs, program evaluation services, consultation services, planning and research services, and other related services from CPSIR; and

**WHEREAS**, this Agreement allows the City to leverage NSU's resources to implement high-impact projects through an approach that is flexible, cost-effective, and focused on measurable outcomes that align with the City's priorities and community needs; and

**WHEREAS**, the CPSIR offers a unique opportunity for municipalities to collaborate with a respected academic institution committed to supporting the public sector; and

**WHEREAS**, Section 2-413(11)(u) of the City Code provides the authority to procure services provided by, or in partnership with, institutions of higher learning and is exempt from a competitive procurement process; and

**WHEREAS**, NSU and the City desire to enter into this Master Services Agreement that will provide benefits to both organizations, and offer services on an as-needed basis; and

**WHEREAS**, the City Manager recommends the execution of a Master Services Agreement with Nova Southeastern University for the development and delivery of various community and employee training programs, business and professional development programs, program evaluation services, consultation services, planning and research services and other related services, in an amount not-to-exceed \$85,000 per fiscal year.

Temp. Reso. No. 8605

12/16/25

2/3/26

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF  
MIRAMAR, FLORIDA, AS FOLLOWS:**

**Section 1:** That the foregoing “**WHEREAS**” clauses are ratified and confirmed as being true and correct and are made a specific part of this Resolution.

**Section 2:** That it approves the Master Services Agreement with Nova Southeastern University and authorizes the City Manager to sign the Master Services agreement attached hereto as Exhibit “A,” together with such non-substantive changes as are deemed acceptable to the City Manager and approved as to form and legal sufficiency by the City Attorney, in an amount not-to-exceed \$85,000 per fiscal year.

**Section 3:** That the appropriate City officials are authorized to do all things necessary and expedient in order to carry out the aims of this Resolution.

**Section 4 :** That this Resolution shall take effect immediately upon adoption.

Temp. Reso. No. 8605

12/16/25

2/3/26

**PASSED AND ADOPTED** this \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_\_.

\_\_\_\_\_  
Mayor, Wayne M. Messam

\_\_\_\_\_  
Vice Mayor, Yvette Colbourne

ATTEST:

\_\_\_\_\_  
City Clerk, Denise A. Gibbs

I HEREBY CERTIFY that I have approved  
this RESOLUTION as to form:

\_\_\_\_\_  
City Attorney,  
Austin Pamies Norris Weeks Powell, PLLC

<b><u>Requested by Administration</u></b>	<b><u>Voted</u></b>
Commissioner Maxwell B. Chambers	_____
Commissioner Avril Cherasard	_____
Vice Mayor Yvette Colbourne	_____
Commissioner Carson Edwards	_____
Mayor Wayne M. Messam	_____

**MASTER SERVICES AGREEMENT  
BETWEEN THE CITY OF MIRAMAR, FLORIDA  
AND  
NOVA SOUTHEASTERN UNIVERSITY, INC.**

THIS MASTER SERVICES AGREEMENT (“AGREEMENT”) is entered into from the date of last signature herein, by and between the CITY OF MIRAMAR, FLORIDA, a Florida municipal corporation (the “CITY”), and Nova Southeastern University, Inc., a Florida not for profit corporation (“NSU”). The CITY and NSU may be referred to hereinafter collectively as the “Parties” and individually as a “Party.” NSU is entering this AGREEMENT on behalf of its H. Wayne Huizenga College of Business and Entrepreneurship.

WITNESSETH:

**WHEREAS**, NSU has established the Center for Public Service and Innovation (“CPSIR”), a program within the NSU H. Wayne Huizenga College of Business and Entrepreneurship, designed to conduct and provide professional development training, applied social science research, analytical assessments and studies, consulting, and other related services through the expertise of qualified faculty, staff, and fellows; and

**WHEREAS**, the CITY may, from time to time, engage NSU to provide professional development training, applied social science research, analytical assessments and studies, consulting, and other related services on an as-needed basis, in accordance with the terms and conditions of this AGREEMENT; and

**WHEREAS**, on \_\_\_\_\_, 2026 the City Commission of the City of Miramar adopted Resolution No. \_\_\_\_\_ and approved this AGREEMENT.

**NOW THEREFORE**, the CITY and NSU, in consideration of the mutual covenants hereinafter set forth, the receipt and sufficiency of which is hereby acknowledged, agree as follows:

PROVISIONS:

ARTICLE 1: From time to time, the CITY may engage NSU to perform professional development training, applied social science research, analytical assessments and studies, consulting, and other related services on an as-needed basis. This AGREEMENT does not authorize or obligate the CITY to procure any specific services from NSU. Rather, its purpose is to establish the general terms and conditions that shall govern any future services that may be requested by the CITY and performed by NSU under a duly executed SOW. The CITY intends, and NSU acknowledges, that any services performed under this AGREEMENT shall

be non-exclusive, on an as-needed basis, at the sole discretion of the CITY, and without any guarantee or commitment as to any minimum amount of work to be performed by NSU.

ARTICLE 2: During the term of this AGREEMENT, the CITY and NSU may enter into one or more mutually agreed-upon written task order, purchase order, work order, proposal, scope of work, statement of work, or other similar document (each a “Task Order” and collectively, the “Task Orders”) specifying the particular services to be performed by NSU, the compensation to be paid, and state the period during which services will be providing, including a commencement date and an expiration date. Each Task Order must be duly signed by authorized representatives of the CITY and NSU to be effective. Upon execution, each Task Order shall automatically become part of this AGREEMENT and incorporate its terms and conditions. Each Task Order shall include the applicable payment terms. NSU shall not exceed the authorized monetary amount of any individual Task Order. The CITY agrees to pay NSU compensation as set forth in the applicable Task Order. NSU agrees to invoice the CITY for services contemplated in Task Orders in a format acceptable to the CITY. NSU agrees to perform, in a timely and professional manner, the services set forth in each duly executed Task Order. NSU shall maintain records of costs incurred in connection with services performed under this AGREEMENT. Upon reasonable request, NSU shall make such records available to the CITY for the purpose of auditing project-related costs. The CITY agrees to coordinate such requests in a manner that minimizes disruption to NSU’s operations.

ARTICLE 3: The term of this AGREEMENT shall be for five (5) years from the date of last signature below. The services to be rendered by NSU shall commence on the commencement date specified in the applicable Task Order. Each Task Order shall be completed within its individual time frame, but no later than the expiration date of this AGREEMENT, except that Task Orders effective in the last three (3) months of the term hereof may be completed up to three (3) months following the expiration date of this AGREEMENT.

ARTICLE 4: The CITY shall be entitled, upon request, to receive updates regarding the status and details of the services being performed by NSU under this AGREEMENT. NSU agrees to maintain reasonable and timely communication with authorized CITY personnel as needed. Either Party may request a meeting or conference to discuss the status of services, address any concerns, or coordinate ongoing or future services. Such requests shall be accommodated within a reasonable timeframe.

ARTICLE 5: NSU shall make reasonable efforts to monitor and manage the timeline for each Task Order to ensure sufficient contract time remains to complete the services. If NSU anticipates that a delay may affect the completion date of the overall project or any major task, NSU shall submit a written request to the CITY at least twenty (20) calendar days prior to the scheduled completion date. The CITY will review the request in good faith and determine whether to grant all or part of the requested extension. Scheduled completion dates shall be based on the timeframes specified in each Task Order.

ARTICLE 6: NSU shall maintain adequate and qualified professional faculty staff in CPSIR to perform services under this AGREEMENT, to the extent such services are agreed to in a Task Order. The CITY acknowledges that NSU may include enrolled students to assist in the performance of the services under any Task Order. Nothing in this AGREEMENT shall obligate NSU to continue maintaining CPSIR. NSU may, at its discretion and with no additional cost to the CITY beyond those negotiated within the scope of the applicable Task Order, engage or associate with other specialists it deems necessary to fulfill its obligations. Such engagements shall be subject to the prior approval of the CPSIR Director and written consent from the CITY, except students working under the direction of NSU, who do not require CITY approval. While NSU may collaborate with approved specialists, it shall not assign or transfer any portion of the work under this AGREEMENT to another entity without the CITY's prior written consent.

ARTICLE 7: All reports, data, sketches, tracings, drawings, computations, details, design calculations, plans, and other documents that result from NSU's services under this AGREEMENT are and remain the property of the CITY as instruments of service. NSU shall furnish copies to the CITY upon completion of such documents.

ARTICLE 8: NSU agrees to maintain and provide the CITY with a certificate of insurance evidencing (i) commercial general liability insurance in an amount no less than \$1,000,000 per occurrence and \$2,000,000 annual aggregate combined single limit for death, bodily injury, personal injury and property damage, including, without limitation, personal injury, contractual liability, contractors liability, cross liability, and product and completed operations liability, (ii) workers' compensation insurance in accordance with Florida law and employers' liability insurance in an amount not less than \$1,000,000 bodily injury by accident, each accident, \$1,000,000 bodily injury by disease, policy limit, and \$1,000,000 bodily injury by disease, each employee, and (iii) professional liability/errors and omissions liability coverage in an amount no less than \$1,000,000 per occurrence and \$3,000,000 annual aggregate. NSU shall name the CITY as additional insured on its liability insurance policies. NSU shall provide to the CITY 30 days' written notice of cancellation, reduction, or other material change of such coverage. Such insurance coverage may be provided by commercial or captive insurer, self-insurance, or any combination thereof.

ARTICLE 9: Either Party may terminate this AGREEMENT without cause at any time upon thirty (30) calendar days' prior written notice to the other Party. In the event that either Party breaches any of its obligations hereunder, the other Party may terminate this AGREEMENT by delivering written notice specifying the nature of the breach. The breaching Party shall have fifteen (15) calendar days from receipt of such notice to cure the breach. If the breach is not cured within such period, this AGREEMENT shall terminate automatically at the end of the fifteen (15) day period. Upon termination, the CITY shall compensate NSU for all authorized work satisfactorily performed up to the effective date of termination.

ARTICLE 10: NSU represents that to its knowledge it presently has no interest and shall acquire no interest, either direct or indirect, which would conflict in any manner with the

performance of services required hereunder, as provided for in Section 112.311, Florida Statutes. NSU further represents that to its knowledge no person having any interest shall be employed for said performance.

ARTICLE 11: Nothing contained in this AGREEMENT shall be deemed or otherwise interpreted as waiving the CITY's sovereign immunity protections existing under the laws of the State of Florida or as increasing the limits of liability as set forth in Section 768.28, Florida Statutes.

ARTICLE 12: The CITY strictly adheres to all statutes, court decisions, and the opinions of the Florida Attorney General with respect to disclosure of public information under Chapter 119, Florida Statutes. In accordance with Chapter 119, Florida Statutes, NSU shall comply with all public records laws, specifically to:

1. Keep and maintain public records in NSU's possession or control in connection with NSU's performance under this AGREEMENT required by the CITY to perform the service.
2. Upon request by the CITY's records custodian, provide the CITY with a copy of requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes, or as otherwise provided by law.
3. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of this AGREEMENT and following completion of this AGREEMENT until the records are transferred to the CITY.
4. Upon completion of this AGREEMENT, transfer, at no cost, to the CITY all public records in possession of NSU or keep and maintain public records required by the public agency to perform the service. If NSU transfers all public records to the CITY upon completion of this AGREEMENT, NSU shall destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If NSU keeps and maintains public records upon completion of this AGREEMENT, NSU shall meet all applicable requirements for retaining public records. All records stored electronically by NSU shall be delivered to the CITY, upon request from the CITY's records custodian, in a format that is compatible with the CITY's information technology systems.

IF NSU HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO NSU'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS AGREEMENT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT THE CITY 954-602-3011, [dagibbs@miramarfl.gov](mailto:dagibbs@miramarfl.gov) OR BY MAIL: City of Miramar, City Clerk's Office, 2300 Civic Center Place, Miramar, FL 33025.

ARTICLE 13: All requirements of Section 448.095, Florida Statutes, as described herein, shall be complied with by NSU. In accordance with Section 448.095, Florida Statutes, NSU shall register with and utilize the E-Verify System operated by the United States Department of Homeland Security to verify the employment eligibility of all new employees hired during the term of this AGREEMENT and shall expressly require any subcontractors performing work or providing services pursuant to this AGREEMENT to likewise utilize the E-Verify System to verify the employment eligibility of all new employees hired by the subcontractor during the term of this AGREEMENT. If NSU enters into a contract with a subcontractor performing work or providing services on its behalf, NSU shall also require the subcontractor to provide an affidavit stating that the subcontractor does not employ, contract with, or subcontract with an unauthorized alien. Information on registration for and use of the E-Verify System can be obtained via the internet at the Department of Homeland Security Web site: <http://www.dhs.gov/E-Verify>. NSU shall, upon request, provide evidence of compliance with this provision to the CITY. A contract terminated pursuant to Section 448.095 is not a breach of contract and may not be considered as such. If the CITY terminates this AGREEMENT with a contractor, the contractor may not be awarded a public contract for at least one (1) year after the date on which the AGREEMENT was terminated. NSU is liable for any additional costs incurred by the CITY as a result of the termination of this AGREEMENT under Section 448.095, Florida Statutes.

ARTICLE 14: All notices, or other communications provided for in this AGREEMENT, by either Party to the other, shall be in writing and shall be deemed to have been duly given (i) when delivered personally with a receipt obtained, (ii) upon receipt, refusal of receipt, or on the date noted as uncollected if sent by certified or registered mail, postage prepaid and return receipt requested, (iii) on the earlier of receipt or two (2) business days after deposit with a nationally recognized overnight delivery service (e.g., Federal Express), or (iv) if sent by email with confirmation of receipt by a “read receipt” or return email from recipient to sender, at the following addresses or at such other address as either Party may designate by written notice to the other Party:

If to NSU: Nova Southeastern University  
3300 S. University Drive  
Fort Lauderdale, FL 33328-2004  
Attn.: Dean, H. Wayne Huizenga College of Business and  
Entrepreneurship  
Phone: 954-262-5001  
Email: arosman1@nova.edu

If to the CITY: ATTN: Dr. Roy L. Virgin, City Manager  
City of Miramar  
2300 Civic Center Place  
Miramar, Florida 33025  
Telephone: 954-602-3115

Email: [rvirgin@miramarfl.gov](mailto:rvirgin@miramarfl.gov)

With a Copy To:

City Attorney  
Austin Pamies Norris Weeks Powell, PLLC  
401 NW 7<sup>th</sup> Avenue  
Fort Lauderdale, Florida 33311  
Telephone: 954-768-9770  
Email: [miramarcityattorney@apnwplaw.com](mailto:miramarcityattorney@apnwplaw.com)

ARTICLE 15: Neither Party shall be liable for any delay or failure to perform hereunder as a result of fire, flood, hurricane, windstorm, terrorism, civil strife, vandalism, epidemic, pandemic, quarantine requirements, governmental action or other cause, similar or dissimilar, beyond its reasonable control (each a “Force Majeure Event”).

ARTICLE 16: The relationship between NSU and the CITY shall be one of independent contractor, and nothing in this AGREEMENT shall create or be construed to create an employer-employee, principal-agent, joint venture or partnership relationship. Neither Party shall have the authority to bind or obligate the other Party in any manner.

ARTICLE 17: Neither Party shall discriminate on the grounds of race, religion, color, ethnicity, sex, sexual orientation, gender preference, age, disability, marital or veteran status, national origin, or other legally protected status in the operation of their businesses and the performance of the services contemplated hereunder.

ARTICLE 18: Each Party shall comply with all applicable federal, state, and local laws, rules, regulations, ordinances, and codes in the performance of its obligations under this AGREEMENT.

ARTICLE 19: A waiver by either Party of any breach of a provision of this AGREEMENT shall not be deemed a waiver of any subsequent breach of the same provision or the breach of any other provision. Any waiver must be evidenced by a written instrument executed by the waiving Party. If any term, clause or provision hereof is held invalid or unenforceable by a court of competent jurisdiction, then all other terms, clauses and provisions shall remain valid and enforceable to the maximum extent permitted by law.

ARTICLE 20: This AGREEMENT shall be governed by, construed and enforced in accordance with the laws of the State of Florida, without regard to conflicts of law principles. With respect to any action arising out of this AGREEMENT, the Parties accept the exclusive jurisdiction of the state courts in Florida, and agree that venue shall lie exclusively in Broward County, Florida.

ARTICLE 21: This AGREEMENT represents the entire understanding of the Parties with respect to the matters covered herein, and supersedes all prior or contemporaneous agreements, discussions, and representations, whether written or oral. This AGREEMENT may only be altered, amended, or modified by a writing signed by the Parties.

ARTICLE 22: This AGREEMENT may be executed in one or more counterparts, each of which shall be an original, but all of which taken together shall constitute one and the same agreement. Electronic signatures (e.g., via DocuSign) or signatures transmitted by electronic means will be deemed original signatures for purposes of this AGREEMENT.

[Signatures on the Following Page]

IN WITNESS WHEREOF, the Parties have caused this AGREEMENT to be executed by their authorized representatives on the dates set forth below.

ATTEST:

CITY:

\_\_\_\_\_  
Denise A. Gibbs, City Clerk

\_\_\_\_\_  
Dr. Roy L. Virgin, City Manager

This \_\_\_\_\_ day of \_\_\_\_\_, 2026

APPROVED AS TO FORM AND LEGAL SUFFICIENCY FOR THE USE OF AND RELIANCE BY THE CITY OF MIRAMAR, FLORIDA ONLY:

\_\_\_\_\_  
City Attorney  
Austin Pamies Norris Weeks Powell, PLLC

NSU:  
NOVA SOUTHEASTERN UNIVERSITY, INC.

By: \_\_\_\_\_  
Name: Andrew Rosman, Ph.D. \_\_\_\_\_  
Title: Dean, H. Wayne Huizenga College of Business and Entrepreneurship  
Date: \_\_\_\_\_

By: \_\_\_\_\_  
Name: Harry K. Moon, M.D., FACS, \_\_\_\_\_  
FRCSEd  
Title: President and CEO  
Date: \_\_\_\_\_